MIRARTH

Second Quarter of Fiscal Year Ending March 2024 Financial Results Briefing



Executive Summary

- ✓ Year ending March 31, 2024 Second quarter's consolidated results were Net sales 59,179 Millions of yen (△ 19.5% YoY), Operating income 2,370 Millions of yen (△ 45.2% YoY), Ordinary income 1,382 Millions of yen (△ 63.7% YoY), and Net income attributable to owners of parent 87 Millions of yen (△ 97.0% YoY), showing declines in both sales and profits. In the New built-for-sale condominium, sales are expected to be weighted in the second half of the fiscal year as Units of completed condominiums is weighted toward the second half of the fiscal year. However, the contract progress rate is 91.9% and the progress rate of the expected Gross profit for existing contracts is 96.7%.
- ✓ In order to realize management that is conscious of capital costs and stock prices, our Group aims to achieve sustainable growth and increase corporate value over the medium to long term by realizing Sustainability management based on a trinity strategy of "Implementing purpose management," "Reforming the growth structure," and "Promoting ESG management."
- ✓ As part of Energy Business's medium to long term strategy, in addition to solar power generation, we will diversify our wind power generation, biomass power generation, and other power generation sources to accumulate 420MW by the fiscal year ending March 31, 2030. For Non-FIT PPA business (on-site/off-site), we are targeting in the unit price of electricity sales of more than 14 yen/kWh and project IRR more than 6.0% as commercialization targets.

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01

Second Quarter of Fiscal Year Ending March 2024 Financial Highlights and Earnings Forecast

Year Ending March 31, 2024 Second Quarter Consolidated Statements of Income

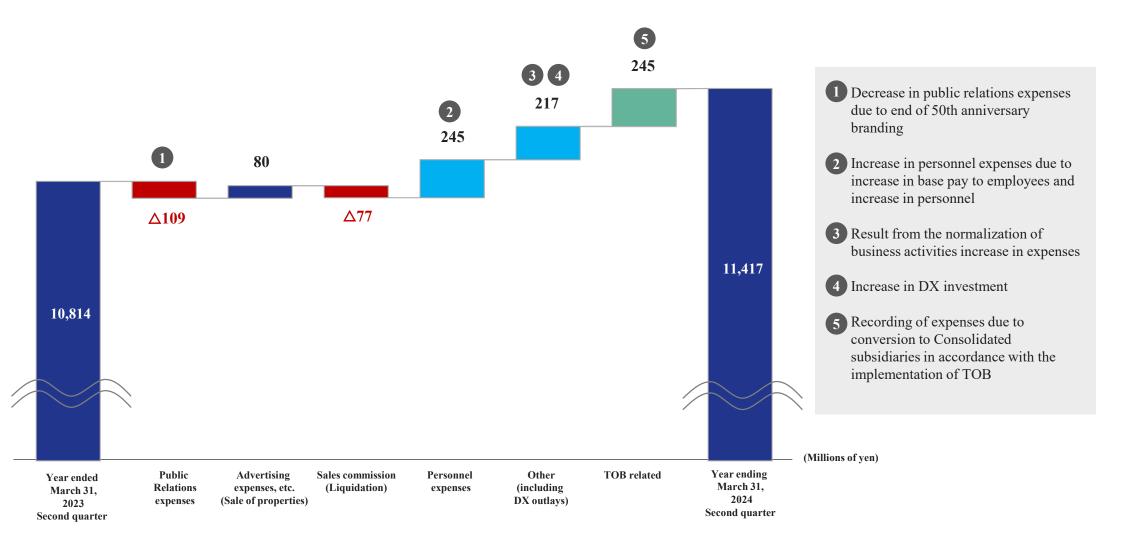
	Second Quarter of Year Ending March	Second Quarter of Year Ending March 2024 Actual	YoY Change	Year Ending March 31, 2024 Full Year Forecast	Progress Rate
(Millions of yen)	2023 Actual			run Year Forecast	
Net sales	73,471	59,179	∆19.5%	188,710	31.4%
Cost of sales	58,328	45,391	∆22.2%	149,710	30.3%
Gross profit	15,143	13,787	△9.0%	39,000	35.4%
Selling, general and administrative expenses	10,814	11,417	5.6%	25,300	45.1%
Operating income	4,328	2,370	∆45.2%	13,700	17.3%
Ordinary income	3,810	1,382	∆63.7%	12,700	10.9%
Net income attributable to owners of parent	2,875	87	∆97.0%	8,500	1.0%

Year Ending March 31, 2024 Second Quarter Net Sales & Gross Profit & Operating Income by Segment

(Millions of yen)		Second Quarter of Year Ending March 2023 Actual	Second Quarter of Year Ending March 2024 Actual	YoY Change	Year Ending March 31, 2024 Full Year Forecast	Progress Rate
	Net sales	66,394	50,340	△24.2%	165,550	30.4%
Real Estate Business	Gross profit	14,312	11,407	△20.3%	33,370	34.2%
	Operating income	e 4,726	1,396	∆70.5%	10,440	13.4%
	Net sales	5,026	5,682	13.1%	13,790	41.2%
Energy Business	Gross profit	345	2,066	497.8%	4,520	45.7%
	Operating income	e ∆484	1,061	-	3,050	34.8%
	Net sales	638	276	∆56.7%	820	33.7%
Asset Management Business	Gross profit	575	218	△62.0%	610	35.9%
Dusiness	Operating income	e 292	△83	-	10	-
	Net sales	1,411	2,879	104.0%	8,550	33.7%
Other Businesses	Gross profit	∆90	95	-	500	19.0%
	Operating income	e ∆206	∆4	-	200	-
	Net sales	73,471	59,179	∆19.5%	188,710	31.4%
Total	Gross profit	15,143	13,787	∆9.0%	39,000	35.4%
	Operating income	4,328	2,370	∆45.2%	13,700	17.3%

Year Ending March 31, 2024 Second Quarter Selling, General and Administrative Expenses (YoY Change)

Increased by 602 Millions of yen compared to the same quarter of the previous year and recorded 11,417 Millions of yen at Year ending March 31, 2024 Second quarter



Year Ending March 31, 2024 Second Quarter Consolidated Balance Sheet

Total assets increased by 12,212 Millions of yen from the end of the previous fiscal year due to an increase in inventories due to new purchases Borrowings also increased

Aillions of	yen)	End of March 2023	End of September 2023	YoY Change
Assets		341,669	353,882	12,212
	Current assets	188,728	205,155	16,426
	Cash and deposits	47,872	38,255	∆9,617
	Inventory Assets	120,236	143,086	22,850
	Real estate for sale	34,147	32,160	∆1,987
	Power generation facilities for sale	3,375	2,998	∆377
	Real estate for sale in progress	82,713	107,928	25,215
	Fixed assets	152,884	148,680	∆4,203
Liabilitie	28	276,527	293,584	17,056
	Current liabilities	162,157	179,646	17,488
	Notes & accounts payable	16,342	7,561	△8,780
	Borrowings (short-term, within 1 year)	118,067	143,326	25,259
	Bonds payable (within 1 year)	190	140	∆50
	Fixed liabilities	114,369	113,937	∆431
	Long-term loans payable	104,828	104,149	△679
	Bonds payable	4,015	4,220	205
Net asset	ts	65,142	60,298	∆4,844
	Capital stock	4,819	4,819	-
Total liab	vilities and net assets	341,669	353,882	12,212

Year Ending March 31, 2024 Second Quarter Consolidated Balance Sheet (Break down)

Total assets (353,882 Millions of yen) (As of the end of September 2023)

Liabilities

and Others

Bonds payable

Other Liabilities

year)

Short term borrowings

Bonds payable (within 1

Long term loans payable

205,155

38,255

143,086

94,178

17,739

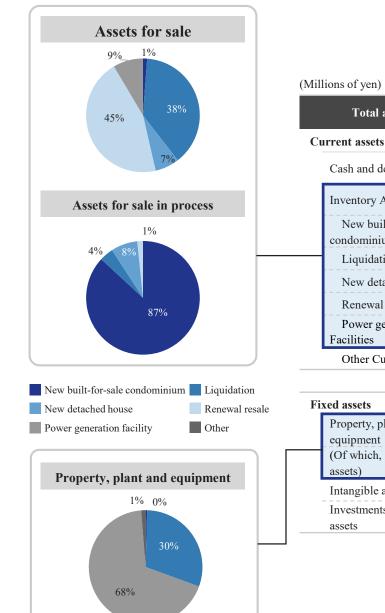
10,615

17,554

2,998

23,812

1



ed assets Property, plant and	148,680
equipment	121,222
(Of which, liquidation	2 36,538
assets)	0.450
Intangible assets	8,452
Investments and other assets	19,005

Cash and deposits

Inventory Assets

condominium

Facilities

Liquidation

Renewal resale

Power generation

Other Current assets

New built-for-sale

New detached house

assets	60,298
Shareholders' equity	59,339
Subscription rights to shares	368
Non-controlling interest	515
Other Net assets	75

293,584

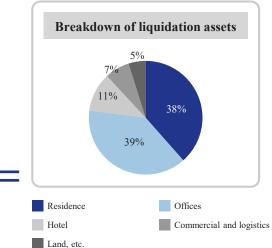
143,326

104,149

4,220

41,748

140



Breakdown of borrowings and

Bonds payable 5%

6%_

New built-for-sale condominium

3%

Renewal resale

Not associated with assets

40%

New detached house

Power generation facility

31%

Year Ending March 31, 2024 Second Quarter Breakdown of Assets / Borrowings and Bonds Payable by Segment

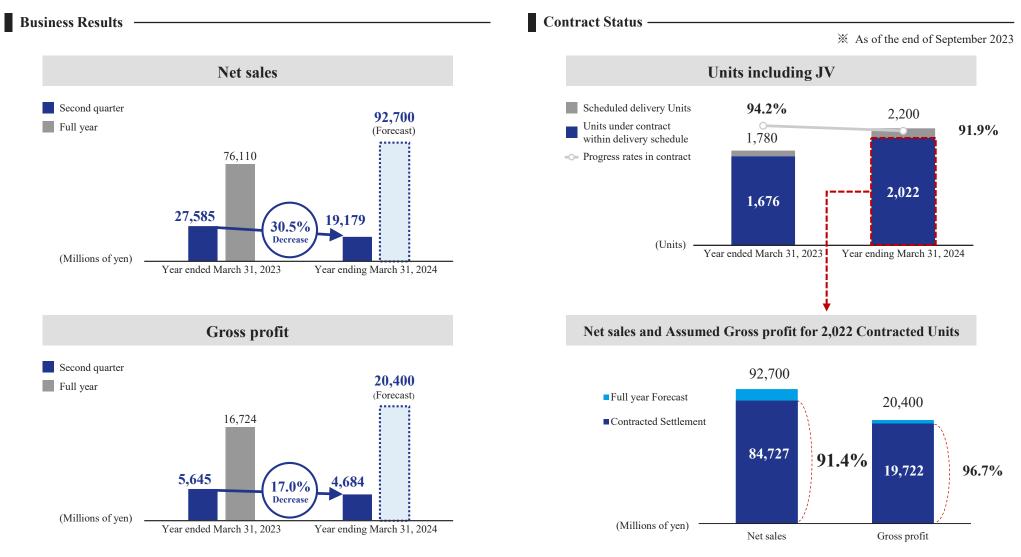
Increased due to steady purchase of New built-for-sale condominium

Millions of yen)	Assets for sale	Assets for sale in progress	Property, plant and equipment	Total assets	Borrowings and Bonds payable
New built-for-sale condominium	415	93,762	513	94,692	77,451
Liquidation	13,473	4,266	36,538	54,278	37,507
New detached house	2,427	8,187	-	10,615	7,911
Renewal resale	15,844	1,710	-	17,554	14,862
Power generation facility	2,998	-	82,639	85,638	100,886
Other	-	-	1,530	1,530	-
Borrowings and Bonds payable not associated with assets	-	-	-	-	13,216
Total	35,158	107,928	121,222	264,309	251,835

X Includes Bonds payable 4,360 Millions of yen

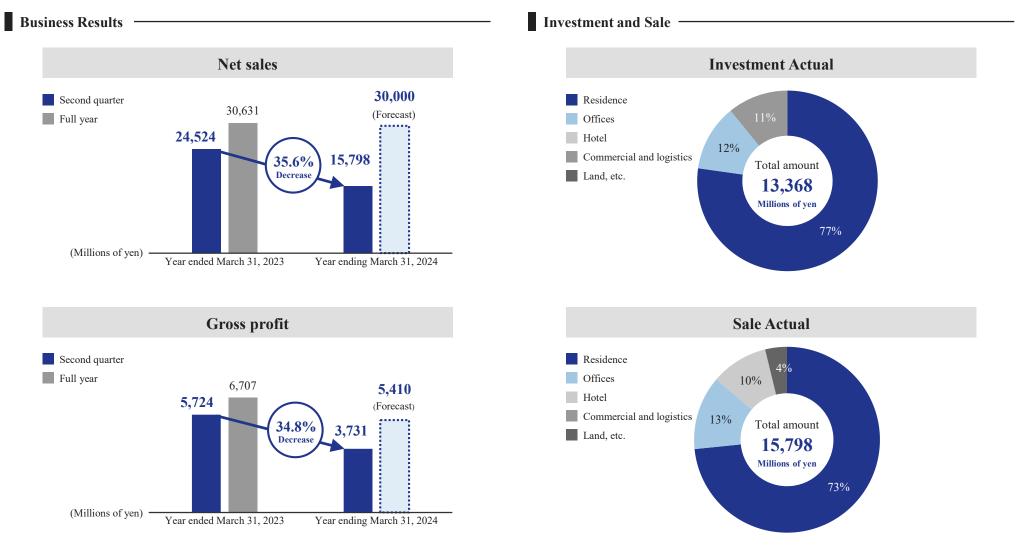
Both Net sales and Gross profit decreased compared with the same quarter of the previous year due to the decline in the number of completed Units

Progress rate of assumed gross profit is higher than the contract progress rate



Net sales and Gross profit both decreased compared with the same quarter of the previous year, but progressed as planned

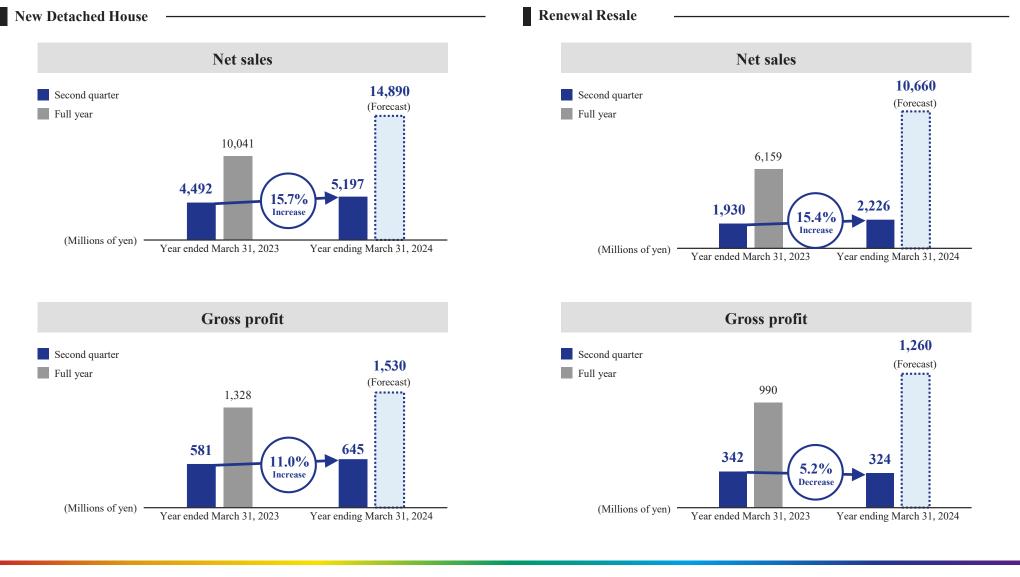
Sell mainly residential properties developed in-house



Segment Highlights Real Estate Business — New detached house Real

New detached house: Both Net sales and Gross profit increased compared with the same quarter of the previous year and progressed as planned

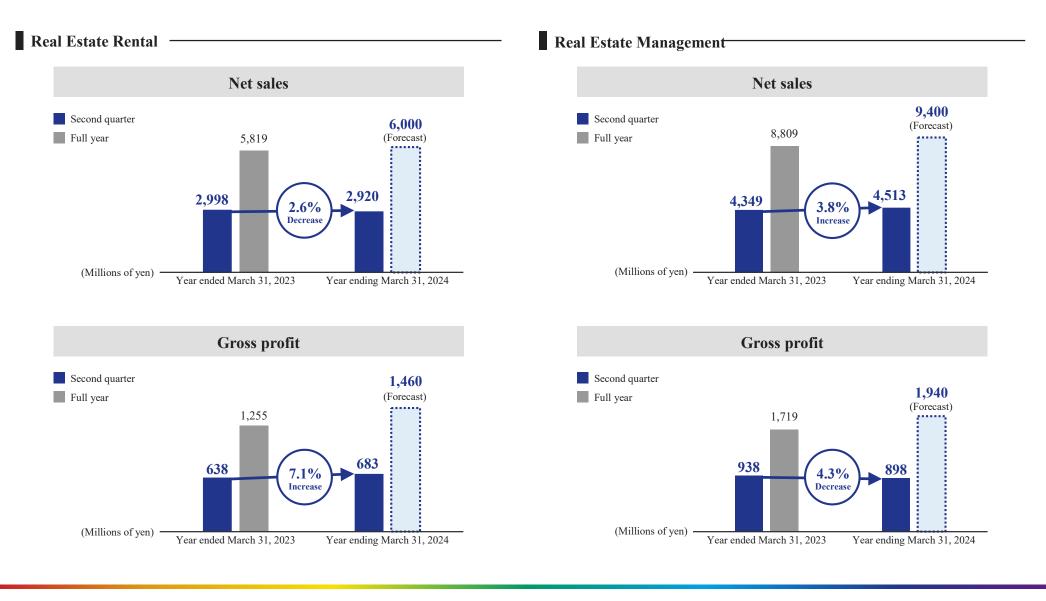
Renewal resale: Scheduled to deliver 1 building renewal projects in the second half, Net sales will be weighted toward the second half



Renewal resale

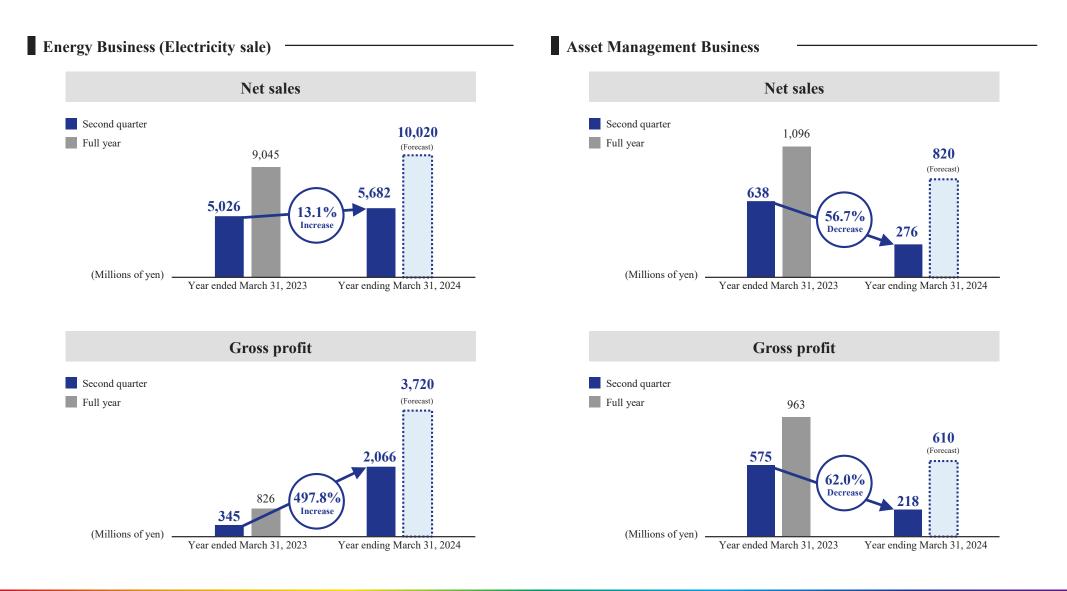
Real estate rental: Generally on par with the same quarter of the previous year

Real estate management: Gross profit decreased from the same quarter of the previous year due to increased expenses resulting from the nationalization of managed properties



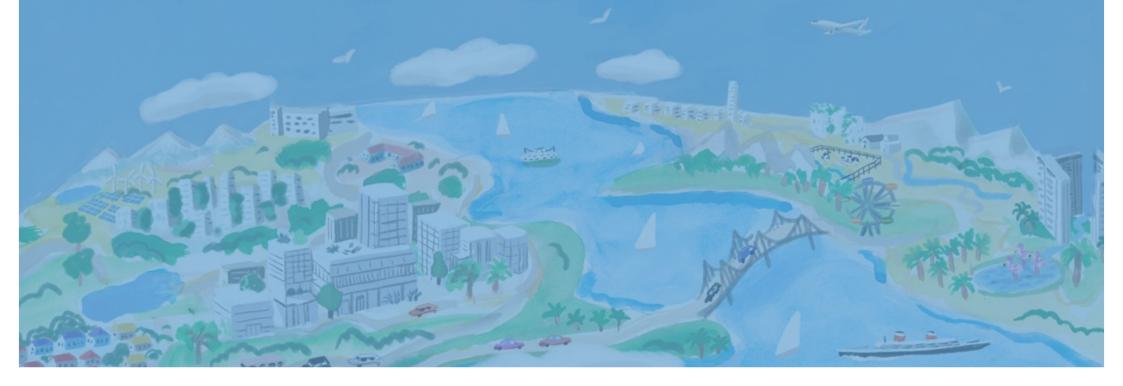
Segment Highlights Energy Business · Asset Management Business

Energy business: Significant improvement in Gross profit due to change in business model to hold Facilities Asset management business: Both Net sales and Gross profit decreased due to lower acquisition fees



02

Enhancing Corporate Value / Shareholder Returns



Toward the Realization of Management with an Awareness of Capital Costs and Stock Prices

Our group aims to achieve sustainable growth and increase corporate value over the medium to long term by realizing Sustainability management based on a trinity strategy



Vision for the Year Ending March 31, 2030



Formulation of the Group's long term vision up to the fiscal year ending March 2030

Our Purpose	To Design Sustainable Environments for a Happier Future for Both People and Our Planet.
	Be the Takara ^{**} of the community.
	What future does a real estate developer have. Does power trained at the site become the value of the local community. MIRARTH will reform themselves and provide answers for 2030.
	We evolve our model by connecting flow type to a stock-circulating type. We extend our domain by connecting real estate to cities, regions and the environment. We redefine value by connecting real estate revenues to social value.
Year ending March 31, 2030 Long Term Vision	MIRARTH become a Takara-like presence for the local community by thoroughly learning "the unique characteristics" that are rooted in each region, connecting the development of "points" with "lines," and promoting the revitalization of "faces."
	Encourage the region, Japan and the world.
	Real Estate Business Energy Business Business Other Business Other Businesses
	Create "a circulating type business model that contributes to regional revitalization" in business areas *Takara = trea

Medium Term Management Plan Key Indicators/Shareholder Returns

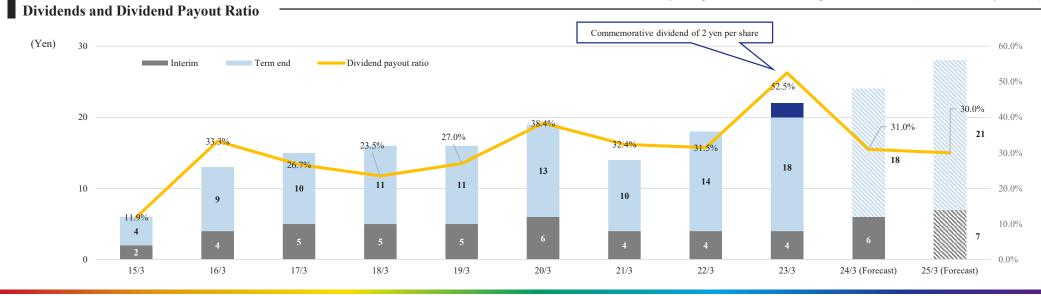


Aiming to Achieve the Various Key Management Indicators in the Medium Term Management Plan The interim dividend for Year ending March 31, 2024 is 6 yen, Term end dividend is expected to be 18 yen, and Dividend payout ratio is expected to be 31.0%

Medium Term Management Plan Key Management Indicators

	Before revision	After revision	Reference Year Ended March31, 2023 Actual
Equity ratio (%)	More than 30% % March 31, 2025 end	More than 20% ※ March 31, 2025 end	18.0%
L T V (%)	Less than 60%	Less than 65%	66.6%
D/E Ratio (Times)	Less than 2.5 times	Less than 3.0 times	3.5 times
R O E (%)	More than 13% % From the year ending March 31, 2024	No change	7.6%

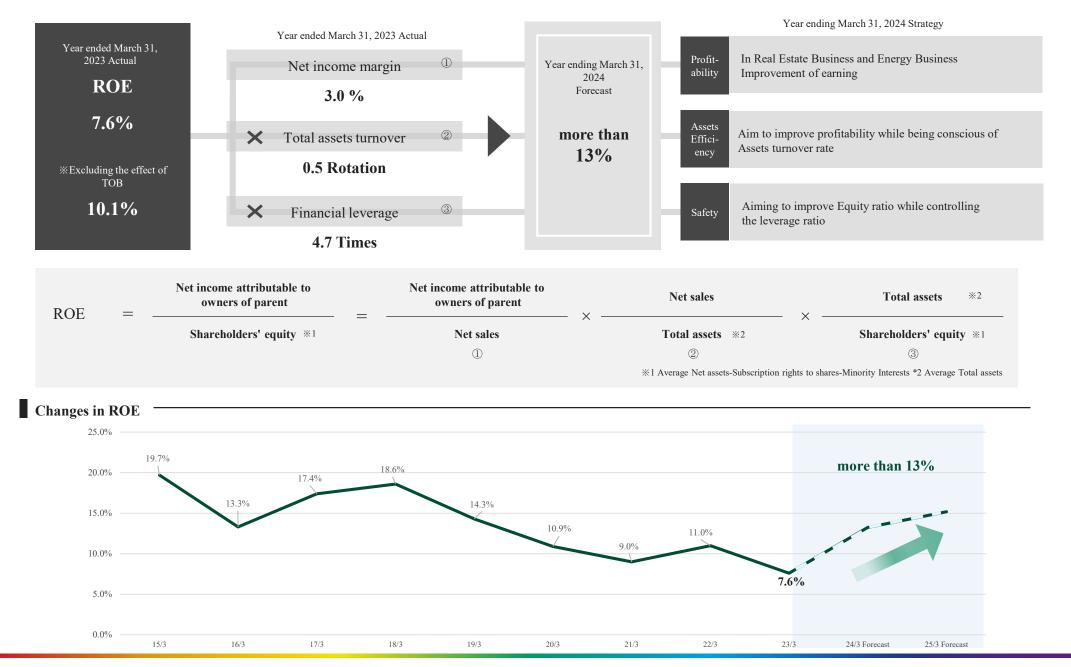
% Revised initial key management indicators due to implementation of TOB (announced on May 15, 2023)



Enhancing ROE



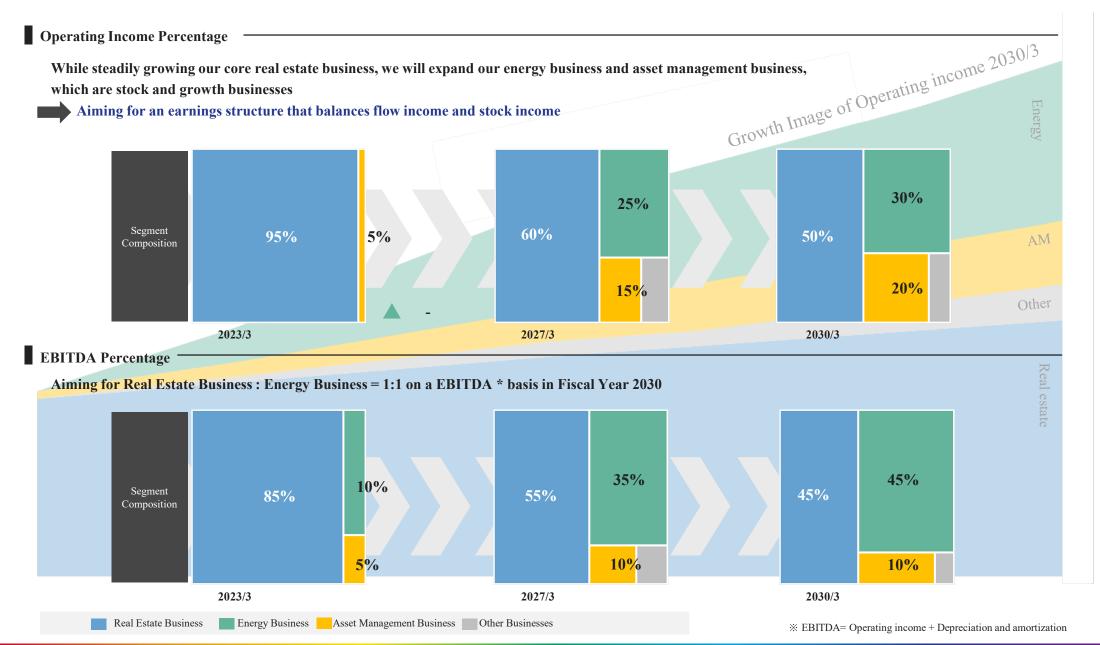
ROE in Year ending March 31, 2024 shall be Target for more than 13%



Evolve Business Portfolio (Operating Income Percentage/EBITDA Percentage)



Aiming to increase Operating income by expanding Energy Business while steadily growing Real Estate Business



Sustainability Basic Policy

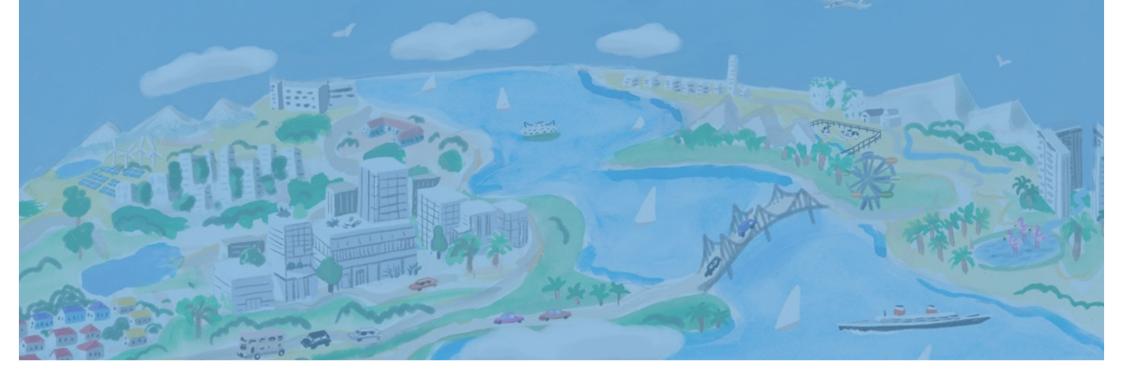


By engaging in Sustainability activities through our business activities, we aim to contribute to solving social issues and achieving SDGs (Sustainable Development Goals) and achieve lasting development at all Group companies.

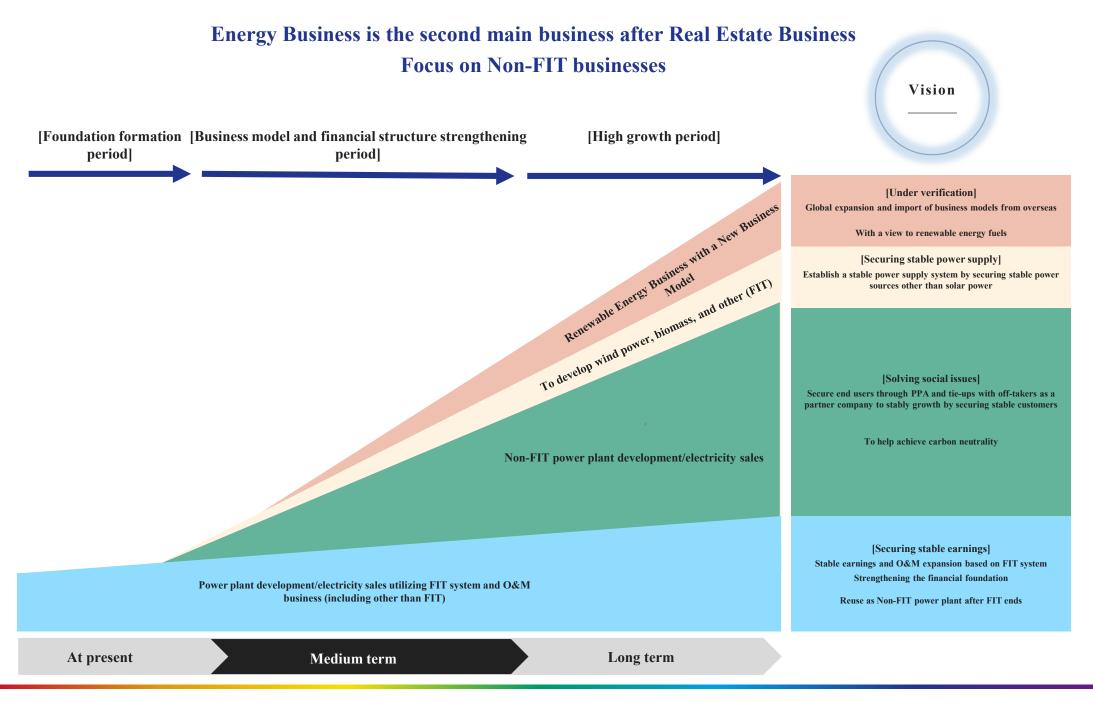
Sustainability Key Themes	Policy/Be related SDGs
Creating Lifestyles with Value	 Propose new lifestyle services Supply of new condominiums for sale overseas Supply of NEBEL series condominiums
Forming Communities	 Redevelopment projects undertaken Community sponsorships Conduct the board effectiveness assessments Enhancement and strengthening of corporate governance system Percentage of employees taking paid leave Percentage of employees with disabilities Percentage of employees returning to work after maternity or parental leave Promote understanding of human rights issues among officers and employees Number of cases of adverse treatment Survey to confirm the recognition rate of the whistle-blowing system
Providing Comfortable Spaces of High Quality	 On business processes and quality standards Number of nonconformities Implementation of a meeting to share preventive measures Development of SQMS® masters Percentage of Housing Performance Evaluation Sheets Acquired Accident frequency rate and lost time frequency rate (applicable: employees) Number of lost-time injuries (for employees) Accident frequency rate and lost time frequency rate (applicable: employees) Accident frequency rate and lost time frequency rate (applicable: employees)
Developing Environments and Cultures	 Establishment of environmental policy To acquire and disclose CO2 emissions Setting CO2 emissions reduction targets Certification rate for energy conservation grade (flat 35) Maximize effective use of resources and water Formulation of manuals for BCP measures ZEH Condominium Certification

Medium to Long Term Strategies for Energy Business

03



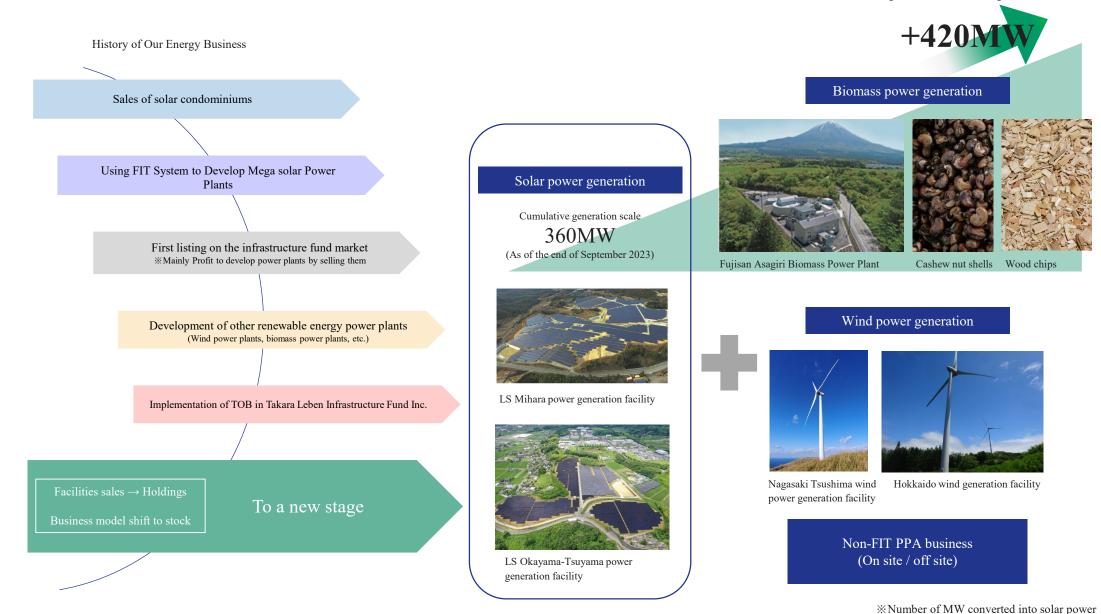
Growth Roadmap in Energy Business



Growth Image in Energy Business

Diversifying Generation Sources to Accumulate 420MW by the Fiscal Year Ending March 2030

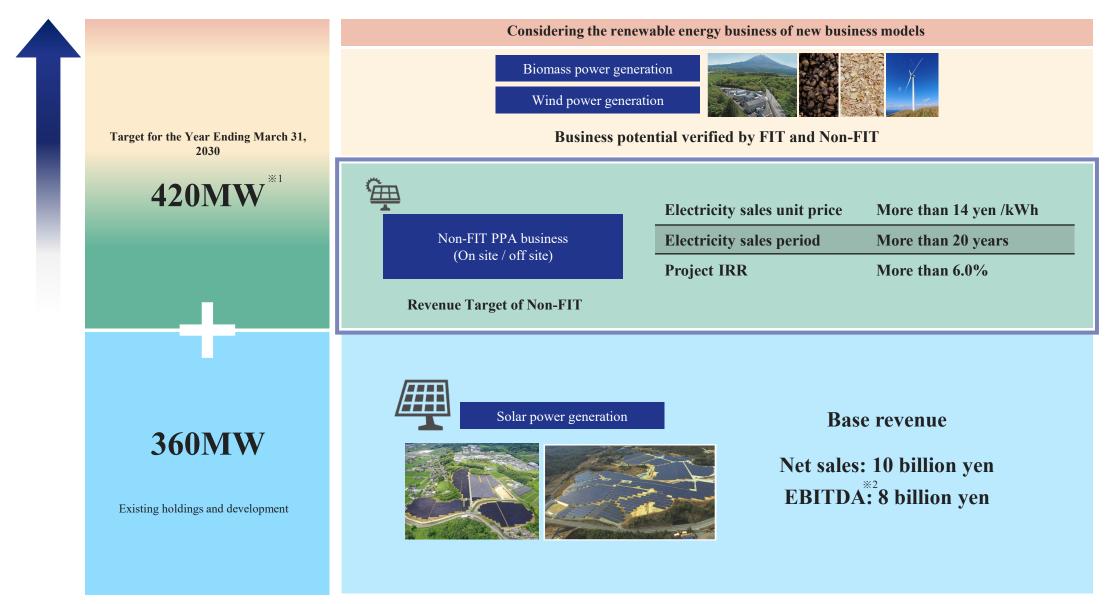
Target for the Year Ending March 31, 2030



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Energy Business Target for the Year Ending March 31, 2030

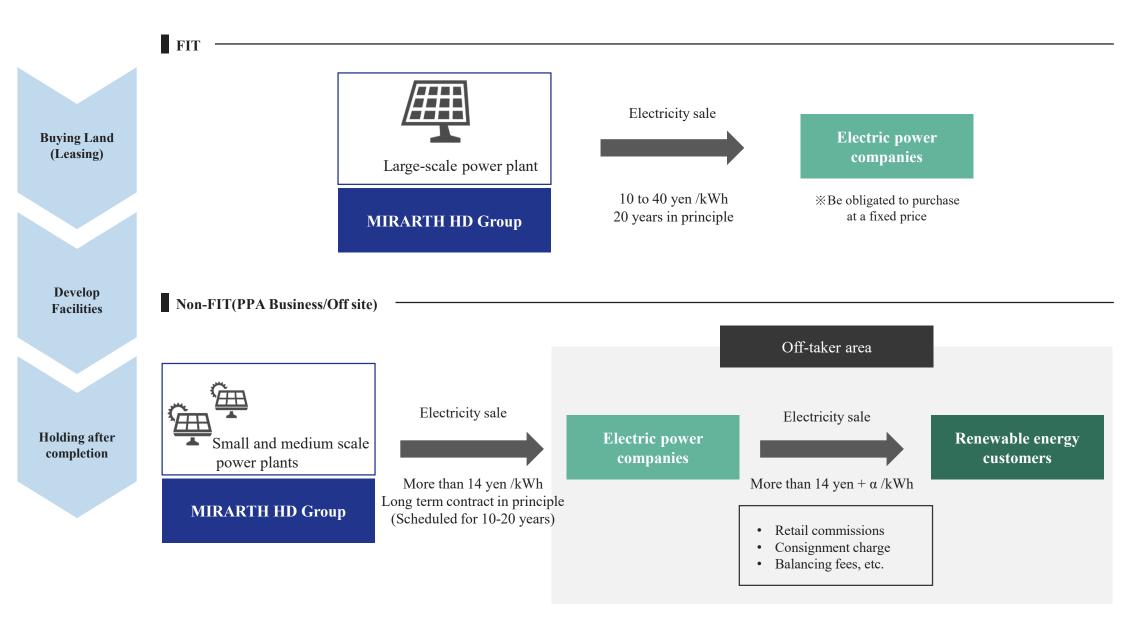
Commercialize Non-FIT business model with project IRR more than 6.0%



× 1 Number of MW converted into solar power * 2 EBITDA = Operating income + Depreciation and amortization

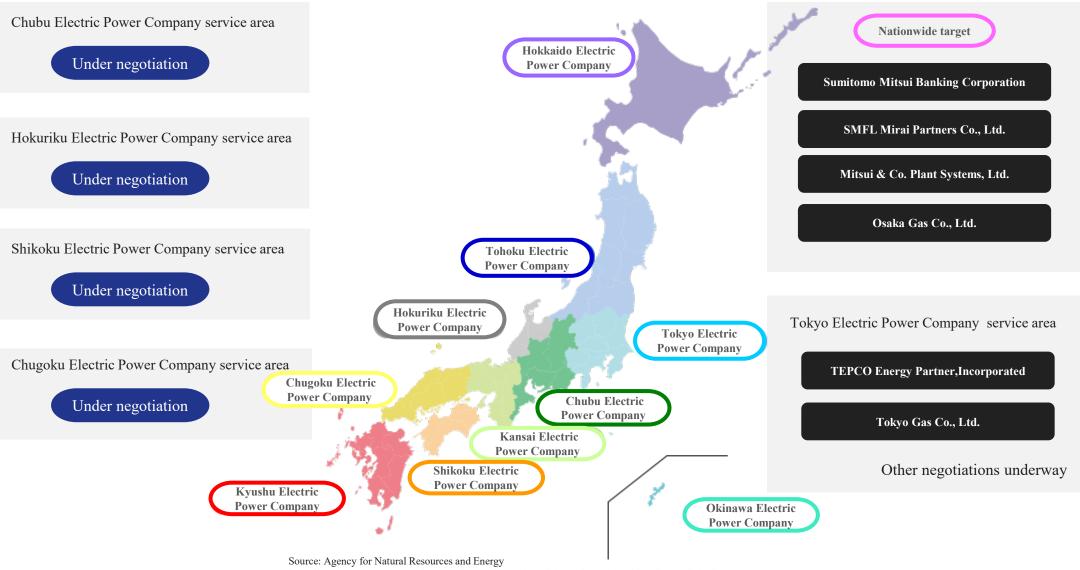
Energy Business Schemes

Expand business by combining not only FIT but also Non-FIT



Alliance with off-taker

Secure off-takers in each electric power service area and build a foundation for business development in each area



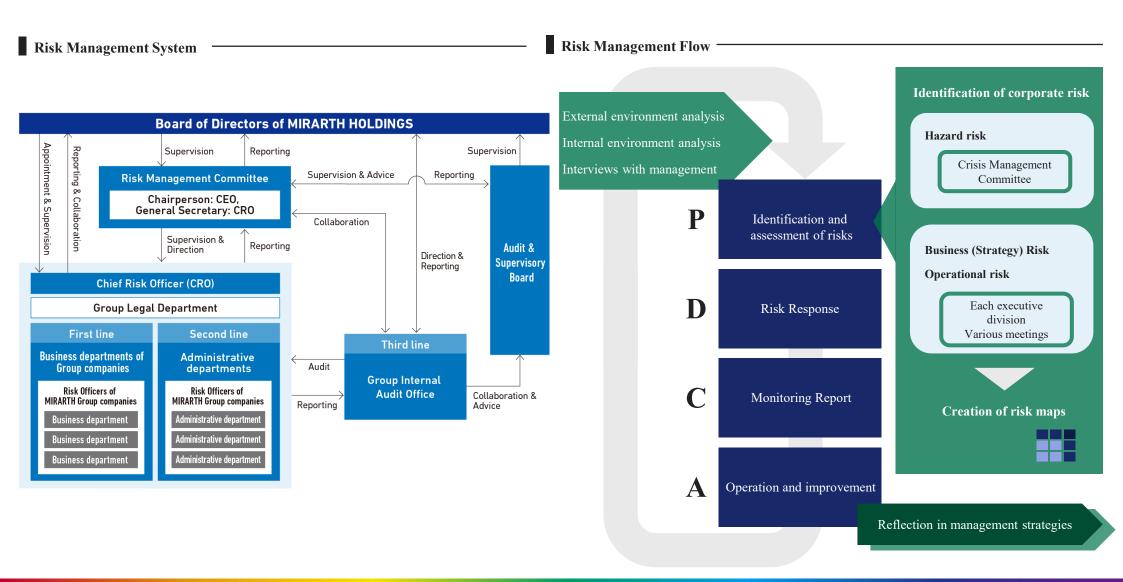
https://www.enecho.meti.go.jp/category/electricity_and_gas/electric/electricity_liberalization/what/



Sustainability Initiatives [1]

Strengthening the governance system

Election of a Group CRO (Chief Risk Officer) to strengthen response to increasingly diverse and complex risks and to implement integrated risk management across the Company to ensure risk management, which is reflected in management strategies



Sustainability Initiatives [2]

In Bangkok, Thailand Participation in afforestation events

 In August 2023, ASSETWISE PUBLIC COMPANY LIMITED, the project's JV destination, held a tree-planting event in collaboration with the Bangkok Bureau of the Environment. Approximately 50 people, including our group employees, participated.



View of the event on that day



The app "Line OA" allows growth records and tracking of trees planted at events.

Participation in the 2030 Zero Disposable Umbrella Project



- A project led by Aikasa* aimed at eliminating disposable umbrellas for 2030, the deadline for achieving SDGs.
- In participating, we are developing our Group's original design umbrella through a sharing service.

XAikasa: Japan's first full-fledged umbrella sharing service launched in December 2018.

Financing through Sustainable Finance

Leverage syndicated loans to raise funds totaling 22.4
 billion yen. The proceeds will be used to fund future
 businesses that will lead to the achievement of Sustainability.

Sustainability Initiatives [3]

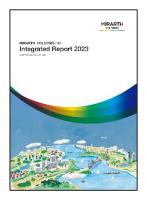
Sponsorship of the 4th Children's World Peace Summit®

- Sponsorship as a silver sponsor of the 4th Children's World Peace Summit[®] sponsored by the Peace Peace Project.
- The children did not stop at learning about the history of wars and nuclear weapons in their own countries, but also learned how to create peace and presented ideas for creating world peace.



Day's scene

Integrated Report 2023 issued



https://mirarth.co.jp/en/ir/annual/

Launched in-house sustainability action

- Create a Sustainability Action! page to disseminate Sustainability activities within our intrasite.
- Employees of each company communicate their familiar Sustainability activities in conjunction with SDGs symbol.





Development of Redevelopment Projects

Starting with the redevelopment project in Toyama City, which received 1st Certification of the Basic Plan for the Revitalization of Central Urban Districts, aggressively participating in Type 1 urban redevelopment projects and quality building improvement projects nationwide

Hokuri	ku area		Hokkaido and Tohoku	areas		
Business Name	Address	Completion date	Business Name	Address	Completion date	
Type 1 urban redevelopment project in Chuo-dori f-a	rea Toyama City, Toyama Prefecture	March 2012	Hakodate Station-Front East District Type 1 urban redevelopment project	Hakodate City, Hokkaido	October 2028 (planned)	
Sakuramachi 1-chome Area Type 1 urban redevelopr project	nent Toyama City, Toyama Prefecture	June 2018	Project for Improvement of Excellent Buildings, etc. in the Shinmachi 1- chome Area	Aomori City, Aomori Prefecture	April 2023	
Living and revitalization business in the Suehiro-Nis	hi area Takaoka City, Toyama Prefecture	March 2019	Project for Improvement of Excellent Buildings, etc. in Senshukubotamachi district	Akita City, Akita Prefecture	December 2025 (planne	
Project for Improvement of Excellent Buildings, etc. east area around Takaoka Station	in the Takaoka City, Toyama Prefecture	November 2023 (planned)	Project for Improvement of Excellent Buildings, etc. in the Chuo-dori 3- chome Area	Morioka City, Iwate Prefecture	August 2020	
	the man		Furukawa Nanakamachi Nishi Area Type 1 urban redevelopment project	Osaki City, Miyagi Prefecture	March 2022	
	ER.		Project for Improvement of Excellent Buildings, etc. in the Shinhama-cho Area	Fukushima City, Fukushima Prefecture	January 2022	
- Inder Street			Hosonumamachi district community-based redevelopment project	Koriyama City, Fukushima Prefecture	June 2023	
			Kanto area			
			Business Name	Address	Completion date	
Ddawara Station-Front Joint Building Condominium			Minamikoiwa 6-chome Area Type 1 urban redevelopment project	Edogawa-ku, Tokyo	November 2025 (planned)	
Rebuilding Project			Odawara Station-Front Joint Building Condominium Rebuilding Project	Odawara City, Kanagawa Prefecture	June 2024 (scheduled)	
ALL AND IN ALL	koiwa		Project for Improvement of Excellent Buildings, etc. in the Chuo District of Sakae-cho 2-chome, Odawara City	Odawara City, Kanagawa Prefecture	March 2028 (planned)	
	kolwa				March 2028 (planned) March 2027 (planned)	
	koiwa		District of Sakae-cho 2-chome, Odawara City Project for Improvement of Excellent Buildings, etc. in the Higashi District of the 5th Block of Beniya-cho, Hiratsuka City (provisional	Kanagawa Prefecture Hiratsuka City,	· · ·	
	koiwa		District of Sakae-cho 2-chome, Odawara City Project for Improvement of Excellent Buildings, etc. in the Higashi District of the 5th Block of Beniya-cho, Hiratsuka City (provisional name) Urawa Station West Exit South Takasago Area Type 1 urban	Kanagawa Prefecture Hiratsuka City, Kanagawa Prefecture Saitama City,	March 2027 (planned)	

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Progress in Overseas Business

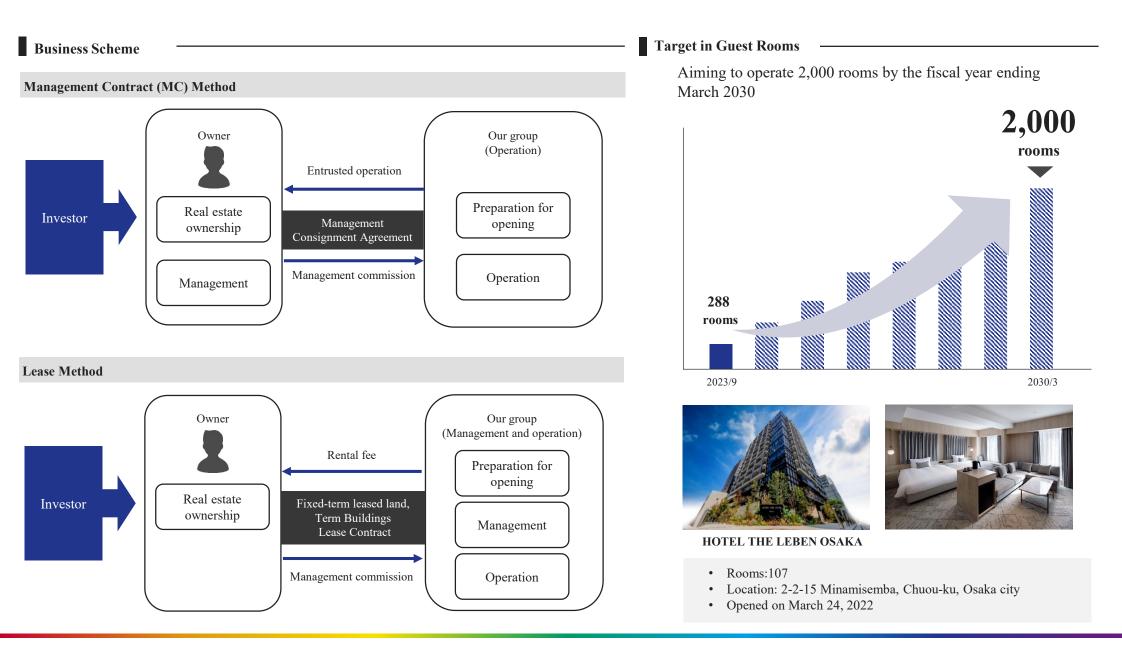
Targeting Southeast Asian countries for the foreseeable future, focusing on real estate sales and derivatives management businesses

	Vietnam		
Project Name	Address	Units	Completion date
THE MINATO RESIDENCE CT2 (South Building)	Haiphong City	462 Units	December 2021
THE MINATO RESIDENCE CT1 (North Building)	Haiphong City	462 Units	April 2024 (scheduled)
	Thailand		
Project Name	Address	Units	Completion date
Atmoz Bangna	Bangkok City	1,103 Units	March 2023
Kave Seed Kasset	Bangkok City	600 Units	April 2024 (scheduled)
Atmoz Flow Minburi	Bangkok City	739 Units	November 2023 (planned)
		-	
		H	EL I
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Atmoz Flow Minburi

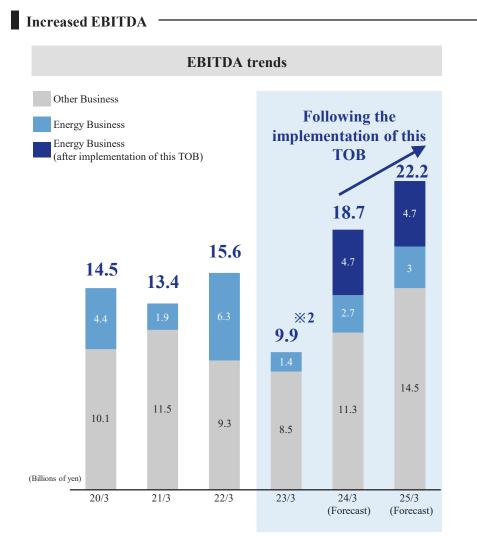
Expand Recurring Revenue in Hotel Business

Expand recurring revenue through non-asset business schemes using MC and leasing



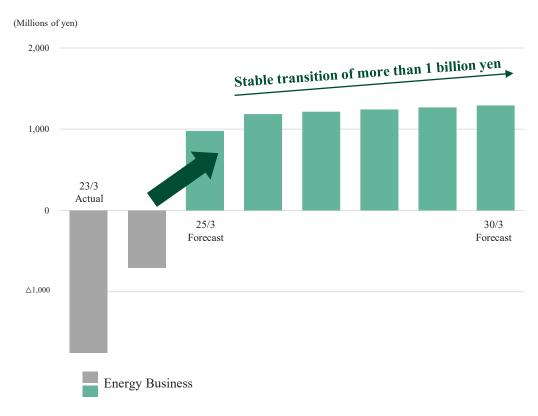
TOB to Takara Leben Infrastructure Fund Inc.

Decided to commence tender offer for Takara Leben Infrastructure Fund Inc. and established on November 11, 2022 This TOB improved the stability of Energy Business by expanding stock earnings, and EBITDA *1 grew The final Profit is expected to have a stable profit of more than 1 billion yen from the year ending March 31, 2025



Trends in Net income attributable to owners of parent

Expenses incurred by TOB temporarily fall, but are expected to recover from the fiscal year ending March 2025 and remain stable.



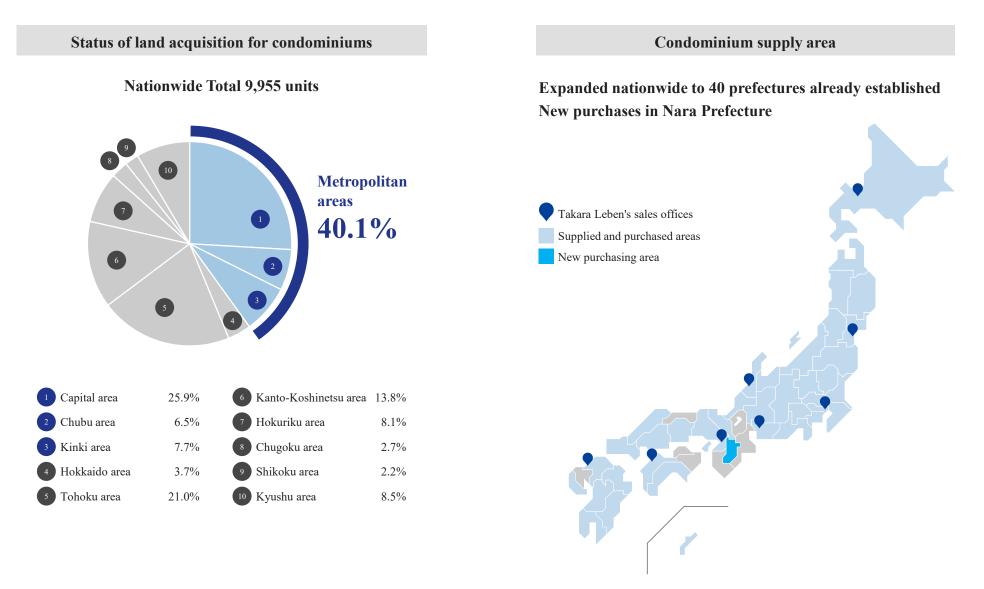
※ Considering only the impact of TOB

%1 EBITDA= Operating income + Depreciation and amortization

%2 Year ending March 31, 2023 recorded a △800 million yen at Energy Business due to the incurrence of upfront costs due to the implementation of TOB

Projected Final Profit Growth from TOB

Acquisition of Land for Condominiums and Supply Area

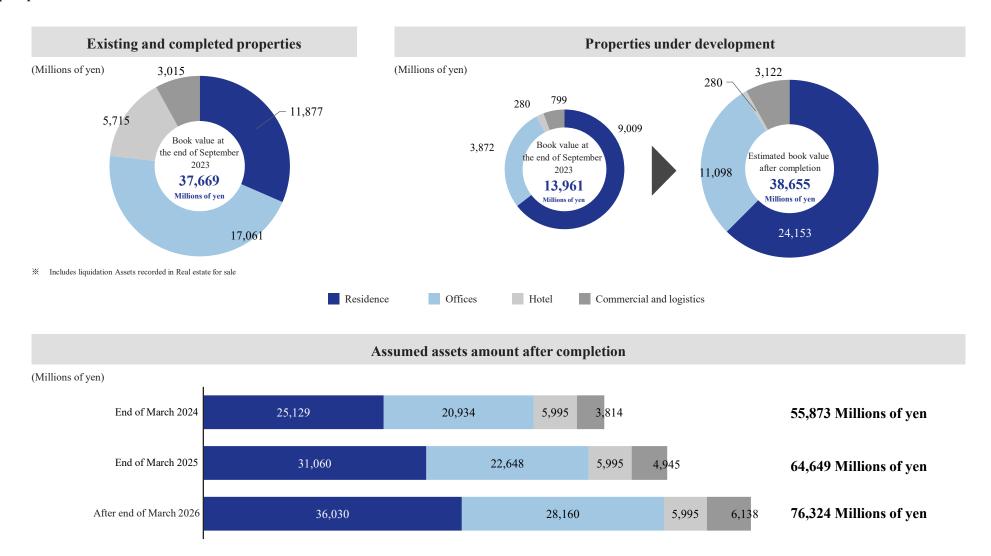


X Metropolitan areas: Capital area, Chubu area, Kinki area

✗ As of the end of September 2023 [∞]

Liquidation Business Assets Size

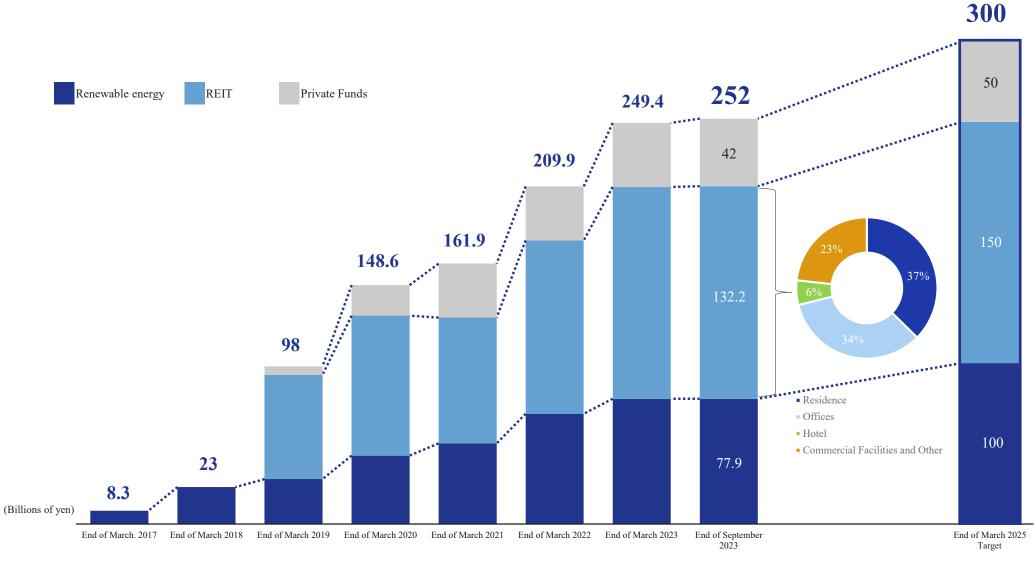
Liquidation Business Assets Size



X Assets of 76,324 Millions of yen has been secured including the complete component in the future.

Assets Operational Size

Aiming to accumulate 300 billion yen through renewable energy, REIT and private funds by the end of March 2025



X Calculated on an acquisition-price basis. (Renewable energy takes into account the impact of TOB established on November 11, 2022)

Consolidated Balance Sheet (Change)

illions of yen)	End of March 2021	End of March 2022	End of March 2023	End of September 2023
Assets for sale	28,682	33,617	37,523	35,158
New built-for-sale condominium	9,000	10,529	2,070	415
Liquidation	9,718	8,838	15,880	13,473
New detached house	525	1,120	2,151	2,427
Renewal Resale	9,437	12,128	14,045	15,844
Power generation Facilities	_	1,001	3,375	2,998
Assets for sale in process	43,766	58,036	82,713	107,928
New built-for-sale condominium	33,730	45,475	72,801	93,762
Liquidation	5,667	5,987	560	4,266
New detached house	3,858	6,533	8,196	8,187
Renewal resale	510	39	1,154	1,710
Property, plant and equipment	64,070	63,739	125,362	121,222
New built-for-sale condominium	_	_	518	513
Liquidation	40,587	44,758	41,836	36,538
Power generation Facilities	22,509	18,009	81,598 ^{**}	82,639 [*]
Other	972	970	1,407	1,530

(Millions of yen)	End of March 2021	End of March 2022	End of March 2023	End of September 2023
Liquidation Assets	55,974	59,584	58,278	54,278
Residence	17,178	23,253	22,127	20,886
Offices	20,201	16,767	21,970	20,934
Hotel	9,547	9,199	9,966	5,995
Commercial and logistics	6,834	8,667	3,658	3,814
Land, etc.	2,213	1,696	554	2,646
Borrowings and Bonds payable	118,558	127,649	227,101	251,835
New built-for-sale condominium	30,665	41,014	61,461	77,451
Liquidation	36,860	40,182	38,348	37,507
New detached house	3,880	6,757	7,832	7,911
Renewal resale	8,033	10,076	13,350	14,862
Power generation Facilities	25,445	13,909	93,862 ^{**}	100,886 ^{**}
Borrowings and Bonds payable not associated with assets	13,673	15,708	12,245	13,216

× In November 2022, Green Energy LLC, a consolidated subsidiary, made a tender offer for Takara Leben Infrastructure Fund Inc. Impact of making Takara Leben Infrastructure Fund Inc. a consolidated subsidiary.

MIRARTH HOLDINGS Group's 50-years History

Beginning with the d sales business in 197 the business centered condominium busine	2, developing l on the		Takara L Leben Com Leben	munity Home Build	eben Realnet	HOLD	ART INGS, Inc	Takara Le		G Real Estate A Asset Managem an Energy			
					Leben Zes	tock	I	LebenTrust					
1972	1982	1988	1994	2001	2004	2012	2013	2016	2017	2018	2022	2023	
•	0	0	•	•	•	•	•	•	•	•	•	•	
Established Takara Komuten Co., Ltd. Detached housing lot sales business Started used equipment resale business	Started real estate rental business	Established Leben Community Co., Ltd. Launched real estate management business	Launched own condominiums Leben Heim series Launched condominium business	Listed on JASDAQ	Listed on the First Section of Tokyo Stock Exchange Market	Launched the new condominium brand LEBEN and THE LEBEN	Leben Solar Shioya power generation facility, the first project start of operation Start of power generation business	By Takara Leben Infrastructure Fund Inc. First listing on the infrastructure fund market	Launched the new condominium brand NEBEL	Takara Leben Real Estate Investment Corporation listed Established Vietnam Hanoi Representative Office	Change in company name due to holding company structure 8 th anniversary	By Takara Leben Infrastructure Fund Inc. was delisted through tender offer	

Company Profile

HOLDINGS, Inc.



Company Name	MIRARTH HOLDINGS, Inc.	Company Name	Takara Leben Co., Ltd.
Representative	Representative Director Kazuichi Shimada	Representative	Representative Director Kazuichi Shimada, Shoichi Akisawa
Address	〒100-0005 Marunouchi, Chiyoda-ku, Tokyo 1-8-2 16th floor of steel building	Address	〒100-0005 Marunouchi, Chiyoda-ku, Tokyo 1-8-2
Incorporation	September 21, 1972	Incorporation	August 29, 1989
Capital stock	4,819 million yen	Capital stock	400 million yen
Listed market	Prime Market, Tokyo Stock Exchange (Securities Code: 8897)	Number of employees	530 persons *As of September 30, 2023
Number of employees	1,365 persons (consolidated) * As of September 30, 2023	Business Details	Planning, development, and sales of new built-for-sale condominium, the real estate liquidation, rental, and
Business Details	Business management of group companies		distribution businesses

Stock Price Range



% Term: September 30, 2020 to September 30, 2023 Indexed to September 30, 2020 of 100

Handling of the Materials

This material has been prepared based on data as of the end of September 2023. The plans and forecasts described in this document are our judgments at the time of preparation of the document. We do not guarantee or promise their realization or achievement, and we do not guarantee or promise the accuracy or completeness of the information. Details described in this document is subject to change without notice.

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