## Takara Leben Co., Ltd.

Earnings Results Briefing for the Six Months Ended September 30, 2018

November 1,2018



## Contents



Summary of Business Results for The Six Months Ended September 30, 2018	P. 1
Key Topics for The Six Months Ended September 30, 2018	P.12
Business Outlook for The Year Ended March 2019	P.16
The Progress of The Mid-Term Management Plan (Real Estate Sales Business) and Quantitative Goals	P.18
<b>O</b> Appendix	P.22



# **Summary of Business Results for The Six Months Ended September 30, 2018**



## Highlights



- Increase in the number of delivered units in New Built-for-Sale Condominiums Business
  - ·419 units of sales (244 units increase compared with the previous year)
- Implementation of property sale to new listed Takara Leben Real Estate Investment Corporation
- Accelerate development of Renewal Resale Business
  - ·Achieved full-year plan of gross profit
- Reduction in sale of power generation facilities
  - •Decrease in sale of power generation facilities (However, as planned initially)
- New Built-for-Sale Condominiums Business increase number of business contracts
  - •Number of contracts for the first half 921 units
    (296 units increase compared with the previous year)
  - ·Steady progress including delivery for the next term

## Consolidated Income Statement (Highlights)



(Unit: million yen)	Six months ended September 30, 2017 (46th)	Six months ended September 30, 2018 (47th)	YOY change
Net sales	32,225	49,662	54.1%
Operating income	2,855	2,486	<b>▲12.9</b> %
Ordinary income	2,523	1,925	▲23.7%
Net income	1,624	1,209	▲25.6%

- Increase in the number of delivered units in new built-for-sale condominiums business
- Decrease in sale of power generation facilities (However, as planned initially)
- Increase in selling, general and administrative expenses due to increases in personnel expenses related expenses and sales expenses

## Consolidated Segment Information (Net Sales)



(Unit: million yen)	Six months ended September 30, 2017 (46th)	Six months ended September 30, 2018 (47th)	YOY change
Real estate sales business	11,714	34,025	190.5%
Real estate rental business	2,713	2,858	5.3%
Real estate management business	2,001	2,179	8.9%
Electric Power Generation Business(The Company's own power generation)	1,950	2,614	34.1%
Electric Power Generation Business(Facilities sale)	12,607	5,390	<b>▲57.2</b> %
Other businesses	1,238	2,593	109.4%
Total	32,225	49,662	54.1%

- Increase in the number of delivered units in new built-for-sale condominiums business
- Decrease in sale of power generation facilities (However, as planned initially)

### Consolidated Segment Information (Gross profit)



(Unit: million yen)	Six months ended September 30, 2017 (46th)	Six months ended September 30, 2018 (47th)	YOY change
Real estate sales business	2,048	6,276	206.4%
Real estate rental business	678	663	▲2.2%
Real estate management Business	314	313	▲0.6%
Electric Power Generation Business (The Company's own power generation)	227	221	<b>▲2.7</b> %
Electric Power Generation Business (Facilities sale)	4,670	1,044	<b>▲77.6</b> %
Other businesses	632	1,374	117.2%
Total	8,573	9,893	15.4%

- Increase in the number of delivered units in new built-for-sale condominiums business (175 units  $\Rightarrow$  419 units)
- Decrease in sale of power generation facilities (However, as planned initially)
- Increase in repair work related (other business)

## Consolidated Balance Sheet (Highlights)



	(Unit : Million yen )	As of the end of March 2018 (46th)	As of the end of September 2018 (47th)	YOY change
Cı	urrent assets	102,931	110,286	7.1%
	Cash and deposits/cash equivalents	29,223	20,385	▲30.2%
	Inventory assets	68,438	81,658	19.3%
	Real estate held for sale	20,279	25,885	27.6%
	Power generation facilities for sale	4,090	-	-
	Real estate for sale under construction	44,068	55,773	26.6%
Fi	xed assets	74,618	76,663	2.7%
To	otal assets	177,588	187,057	5.3%

(Unit : Million yen )	As of the end of March 2018 (46th)	As of the end of September 2018 (47th)	YOY change
Current liabilities	56,876	65,432	15.0%
Notes and accounts payable-trade	15,786	5,438	▲65.5%
Loans payable (short- term borrowings and current portion of long- term borrowings))	31,227	51,042	63.5%
Fixed liabilities	77,804	78,476	0.9%
Long-term borrowings	75,015	75,324	0.4%
Total liabilities	134,681	143,908	6.9%
Net assets	42,907	43,148	0.6%
Capital stock	4,819	4,819	_
Total liabilities and net assets	177,588	187,057	5.3%

- Increase in real estate for sale under construction due to progress of purchase
- Increase in borrowings due to expansion of investment business

#### Consolidated Balance Sheet (Real estate held for sale)



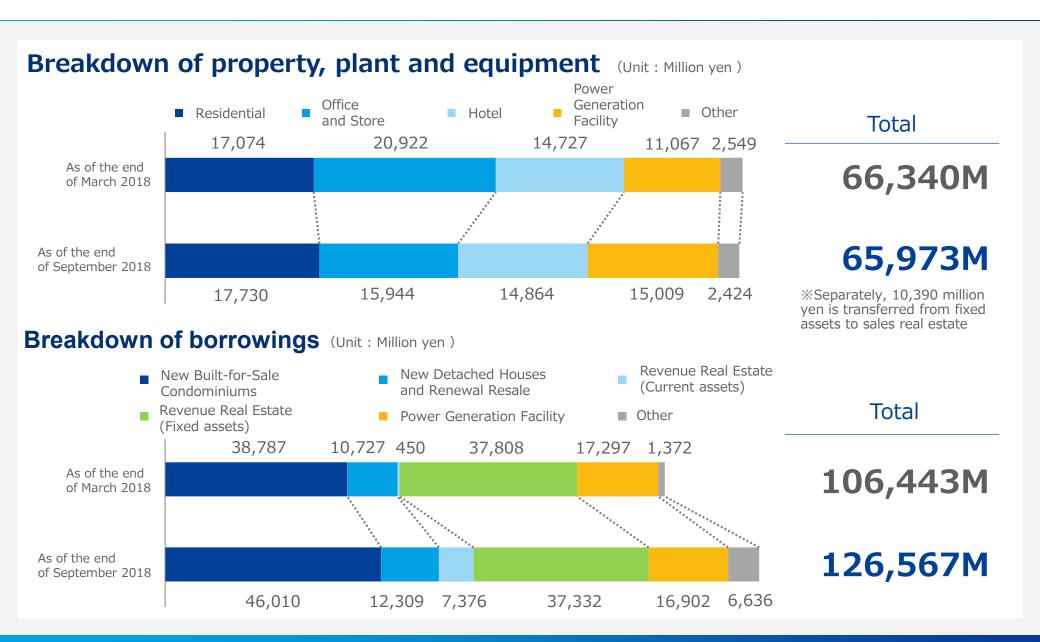
(Unit : Million yen )	Year ended March 31, 2018 (46th)	Six months ended September 30, 2018 (47th)	YOY change
New Built-for-Sale Condominiums	12,917	9,950	▲23.0%
Detached Houses	1,441	2,590	79.8%
Renewal Resale Business	2,015	2,355	16.9%
Liquidation Business	3,350	10,390	210.1%
Other Businesses	554	598	8.1%
Total	20,279	25,885	27.6%

- Decreased due to delivery of finished stock (New Built-for-Sale Condominiums)
- Transfer processing is carried out from fixed assets for which the sale is confirmed (Liquidation Business)

XTransfer from fixed assets to real estate for sale is done for those whose sale is confirmed

### Consolidated Balance Sheet (Details)





## Progress Status for Full-Year Business Plan-1



(U	Jnit : Million yen )	Year ended March 31, 2019 (47th) (Forecast)	Six months ended September 30, 2018 (47th)	Progress ratio	Supplementary explanation
New Built-for-	Net sales	60,000	17,036	28.4%	Steady progress Approximately
Sale Condominiums	Gross profit	13,000	3,737	28.7%	69% of the full year planned
Detached	Net sales	12,000	2,617	21.8%	Delivery is concentrated in
Houses	Gross profit	1,600	34	2.2%	the second half
Renewal Resale	Net sales	1,700	1,629	95.9%	Planned
Business	Gross profit	220	250	114.0%	achievement
Liquidation	Net sales	30,000	12,507	41.7%	Contracted
Business	Gross profit	5,500	2,208	40.2%	(4,207M)
Other	Net sales	2,000	234	11.7%	
Businesses	Gross profit	340	44	13.1%	

## Progress Status for Full-Year Business Plan-2



(Un	it : Million yen )	Year ended March 31, 2019 (47th) (Forecast)	Six months ended September 30, 2018 (47th)	Progress ratio	Supplementary explanation
Real Estate	Net sales	5,500	2,858	52.0%	
Rental Business	Gross profit	1,400	663	47.4%	
Real Estate	Net sales	4,300	2,179	50.7%	
Management Business	Gross profit	590	313	53.1%	
Electric Power Generation	Net sales	3,800	2,614	68.8%	
Business (The Company's own power generation)	Gross profit	200	221	110.9%	Steady progress
Electric Power Generation	Net sales	7,000	5,390	77.0%	
Business (Facilities sale)	Gross profit	1,430	1,044	73.1%	
Other	Net sales	3,700	2,593	70.1%	
businesses	Gross profit	2,120	1,374	64.8%	
Total	Net sales	130,000	49,662	38.2%	
Total	Gross profit	26,400	9,893	37.5%	

## Contracts Signed Versus Number of Units Forecast for New Built-for-Sale Condominiums Delivery



#### Delivery schedule for the term (Units)

Period	Units scheduled for delivery	At the beginning of the year	Number of contracts signed from April 1- September 30, 2018	Number of contracts signed	Contract progress ratio
Year ended March 31, 2017	1,600	714	555	1,269	79.3%
Year ended March 31, 2018	1,600	526	538	1,064	66.5%
Year ended March 31, 2019	1,700	528	645	1,173	69.0%

- Improve contract progress ratio compared to the fiscal year ended March 2018
- Increase in number of contracts for current term

#### Delivery schedule for the next term (Units)

Period	Units scheduled for delivery	At the beginning of the year	Number of contracts signed from April 1- September 30, 2018	Number of contracts signed	Contract progress ratio
Year ended March 31, 2018	1,600	88	115	203	12.7%
Year ended March 31, 2019	1,700	28	87	115	6.8%
Year ended March 31, 2020	1,950	23	276	299	15.3%

- Progress in the next term is much bigger than usual
- The number of contracts for the current term also increased, and steady progress



## **Key Topics for The Six Months Ended September 30, 2018**



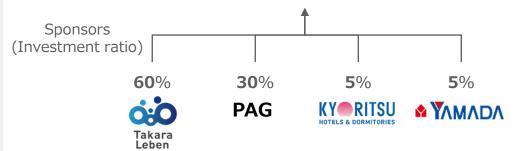
## Listing of REIT



#### July 27,2018

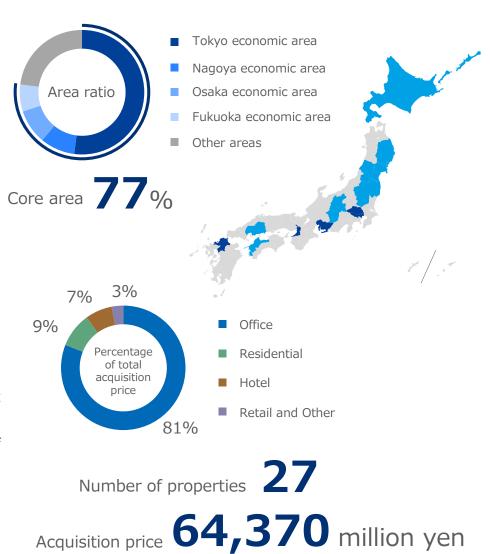
Takara Leben Real Estate Investment Corporation was listed on the Tokyo Stock Exchange

## Takara PAG Real Estate Advisory Limited manages the assets of "TLR"



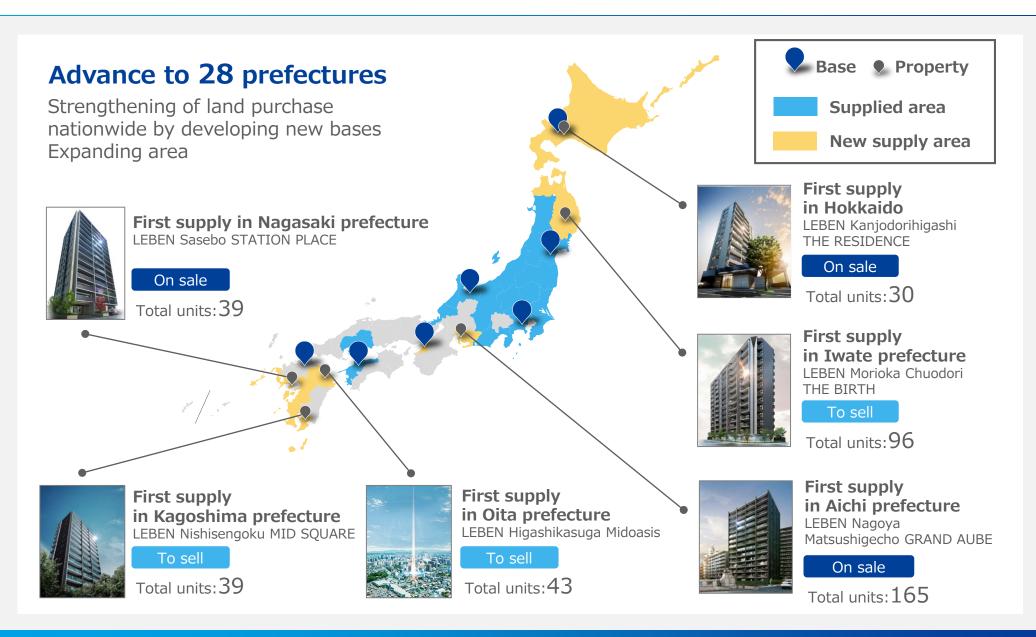
#### **Strengths of multi sponsors**

- Steady external growth utilizing development capabilities of real estate developer and sourcing capability of fund management company
- Build a comprehensive portfolio that maximizes the strengths of sponsor companies
- Stable operation and internal growth supported by operation know-how and operation ability of sponsor companies



### New Area Expansion







#### TIF undertook its second public offering on June 2018

TIF acquired four new solar power plants: LS Mie Yokkaichi, LS Sakuragawa Nakaizumi, LS Shirahama and LS Takahagi (Total Panel Output: 13.72MW and Total Acquisition Price: 4.93 Billion Yen)



LS Mie Yokkaichi Panel Output: 1.98MW FIT: ¥40/kWh



LS Sakuragawa Nakaizumi LS Shirahama Panel Output: 2.70MW FIT: ¥36/kWh



Panel Output: 7.84MW FIT: ¥36/kWh



LS Takahagi Panel Output: 1.19MW FIT: ¥32/kWh

#### **Total Acquisition Value and Panel Output**

Total Asset Size is Increased by **3.6** times over past 2years Owned Solar Power Plants Acquired Solar Power Plants 30.16 Billion Yen 22.88 Billion Yen 23.06 Billion Yen 25.23 Billion Yen **69.5**MW **55.8**<sub>MW</sub> **50.8**<sub>MW</sub> **50.0**MW 8.99 Billion Yen Total price 8.49 Billion Yen 49.3 21.6 19.0<sub>MW</sub> Assets held 17.8<sub>MW</sub> 138.9 5.0 252.2 228.8 230.5 89.9 84.9 84.9 3rd FP 2nd PO TPO 5th FP 1st PO Panel Acquisition \*1 Acquisition Expansion

<sup>\*1</sup> Acquisition value based on combined total amount of PwC evaluation value of all properties owned at the end of the 5th fiscal period and acquisition price for properties acquired during the 6th fiscal period.



#### **Business Outlook for The Year Ended March 2019**





- Progress on the first half
- No change in full-year forecast

(Unit : Million yen )	Year ended March 31, 2018 (46th) (Actual)	Year ended March 31, 2019 (47th) (Forecast)	YOY change
Net sales	110,851	130,000	17.3%
Operating income	12,597	10,700	<b>▲15.1</b> %
Ordinary income	11,792	9,600	▲18.6%
Income attributable to owners of parent	7,367	6,300	<b>▲14.5</b> %



# The Progress of The Mid-Term Management Plan (Real Estate Sales Business) and Quantitative Goals



#### The Progress of The Mid-Term Management Plan-1



#### Real Estate Sales Business (New Built-for-Sale Condominiums)

Mid-Term Management Plan	Year ended March 31, 2019
Units Sold	1,700
Percentage in Tokyo Metro / Osaka Metro Areas	55.5%

Year ended March 31, 2020	Year ended March 31, 2021	Year ended March 31, 2022 -
1,950	2,200	TBD
50%	50%	TBD



Six months ended September 30, 2018

		•		,
	Year ended March 31, 2019	Year ended March 31, 2020	Year ended March 31, 2021	Year ended March 31, 2022 - ※Including schedule pending
	Units Sold	Co	mpletion number of unit	ts
1 Q	144	26	224	_
2 Q	275	697	469	_
3 Q	250	187	182	_
4 Q	1,031	1,064	564	_
Total	1,700	1,974	1,439	1,883
Percentage in Tokyo Metro / Osaka Metro Areas	55.5%	45.2%	_	_

- Steady purchase progress
- Thorough completion of the completion schedule



#### **Renewal Resale Business**

Mid-Term Management Plan	Year ended March 31, 2019
Number of units held at the beginning of the year	59
Purchased Units	150
Units Sold	49
Number of units held at year-end	160

April - September 2018				
59				
158			 _	_
40			 _	_
177			 _	_

- Steady purchase progress
- Renewal of one building (41 units)
   Property purchase
- Establish business expansion system

#### **Liquidation Business**

Mid-Term Management Plan	Year ended March 31, 2019
Investment Amount	30,000
Sale Amount	30,000

April - September 2018 13,100 12,507

(Million yen)

- Steady investment progress
- Established up to 16,714 million yen including sales contracted portion

# The Mid-Term Management Plan (Quantitative Goals)



Maintain proper balance sheet to respond to expansion of investment area

Equity ratio		<b>30</b> %	(Fiscal year ended March 2021)
LTV	Less than	<b>60</b> %	(Every fiscal year ended March)
D/E ratio	Less than	3 <sub>times</sub>	(Every fiscal year ended March)
ROE		<b>15</b> %	(Every fiscal year)



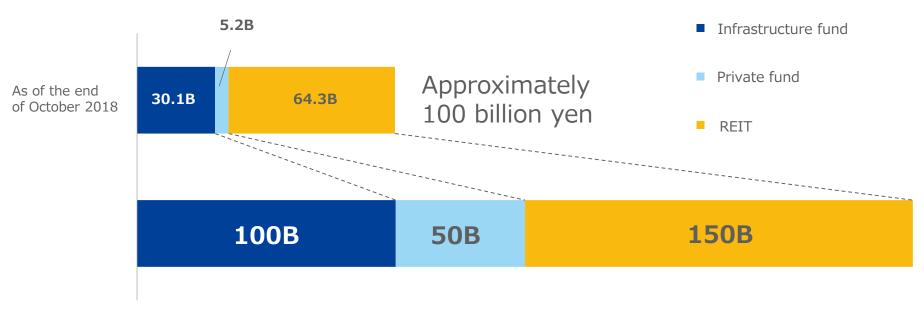
## **Appendix**



## Amount of Asset Management



Operating Infrastructure fund, Private fund and REIT



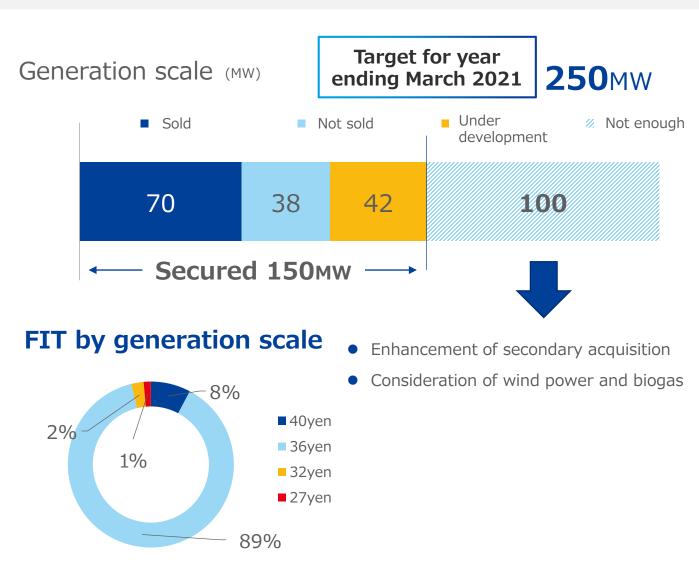
Accelerate securing and developing pipelines

Target of medium-term operating amount

300 billion yen

#### Electric Power Generation Business







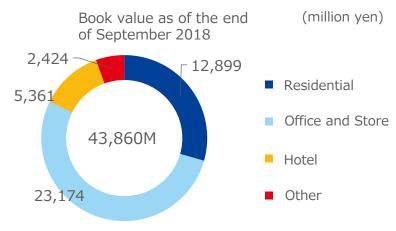
## Liquidation Business



Other

2,249

#### **Existing and Built-up property**



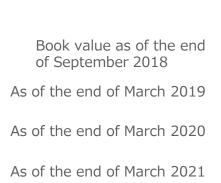
XIncluding securitized assets recorded in real estate held for sale

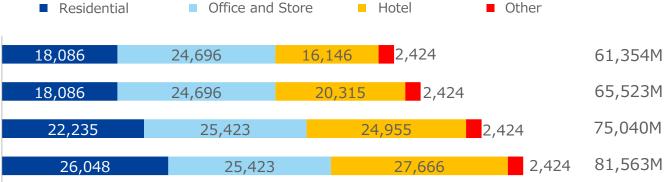
#### **Under development property** (million yen)



22,304

#### **Assets after completion** (million yen)





1,522

Secured assets of 81,563 million yen including completed parts in the future

© Takara Leben group.

10,785

These materials were prepared based on data current as of September 30, 2018.

These materials, as well as answers, plans, projections and so on provided during the subsequent Q&A session are based on Takara Leben's best judgment at the time the materials were prepared, and do not constitute a guarantee or promise that anything contained herein will be realized or achieved, nor do they provide any guarantees or promises as to the accuracy or completeness of the information contained herein. The contents of these materials are subject to change without notice.

Takara Leben Co., Ltd.
IR Office, General Planning
Division

