Takara Leben Co., Ltd.

## FACT BOOK

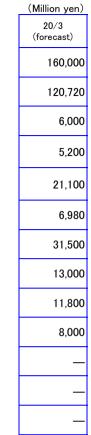
The Fiscal Year Ended March 31, 2019

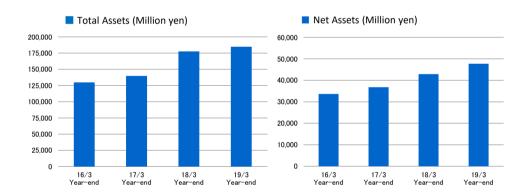


### **Consolidated Financial Highlights**



	16/3 Year-end	17/3 Year=end	18/3 Year=end	19/3 Year=end
Net Sales	76,268	103,599	110,851	132,005
Real Estate Sales Business	63,383	79,638	79,341	104,823
Real Estate Rental Business	4,307	5,056	5,472	5,829
Real Estate Management Business	3,362	3,665	4,000	4,512
Electric Power Generation Business	909	11,108	18,239	10,794
Other Business	4,305	4,130	3,797	6,045
Gross Profit	17,835	21,869	25,779	26,886
Operating Income	7,563	10,349	12,597	10,046
Ordinary Income	6,708	9,496	11,792	9,027
Net Income Attributable to Owners of Parent	4,308	6,107	7,367	6,426
Total Assets	129,744	139,874	177,588	184,893
Net Assets	33,677	36,792	42,907	47,734
Equity Ratio (%)	25.8	26.2	24.1	25.6





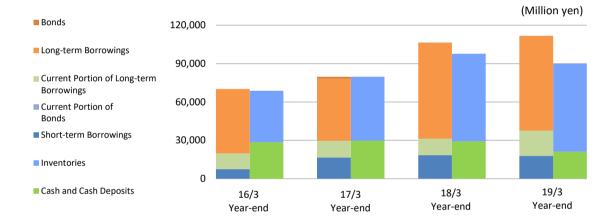
### Profitability-related Indicators

	16/3 Year-end	17/3 Year-end	18/3 Year <del>-</del> end	19/3 Year-end
Gross Profit Margin (%)	23.4	21.1	23.3	20.4
Operating Income Margin (%)	9.9	10.0	11.4	7.6
Ordinary Income Margin (%)	8.8	9.2	10.6	6.8
Net Income Margin (%)	5.6	5.9	6.6	4.9

20/3 (forecas	st)
	19.7
	8.1
	7.4
	5.0



				(Million yen)
	16/3 Year−end	17/3 Year−end	18/3 Year−end	19/3 Year=end
Cash and Cash Deposits	28,515	29,780	29,223	21,165
Inventories	40,208	49,933	68,438	68,681
Short-term Borrowings	7,412	16,490	18,389	17,831
Current Portion of Bonds	_	60	_	-
Current Portion of Long-term Borrowings	12,410	13,098	12,838	19,743
Long-term Borrowings	50,147	48,439	75,015	73,882
Bonds	200	1,640	200	200
Total Borrowings and Bonds	70,171	79,727	106,443	111,657



## **Borrowing Details**

				(Million yen)
	16/3 Year−end	17/3 Year−end	18/3 Year−end	19/3 Year−end
New Built-for-sale Condominiums	27,407	31,318	38,787	41,588
New Detached Houses, Used Condominiums	7,269	6,150	10,727	7,723
Real Estate for Revenue	18,783	24,903	38,258	38,947
Power Generation Facilities	14,501	14,167	17,297	18,546
Other	2,211	3,189	1,372	4,851
Total	70,171	79,727	106,443	111,657

# **Tangible Fixed Assets Details**



(Million yen)

	16/3 Year−end	17/3 Year−end	18/3 Year−end	19/3 Year−end
Residence	17,851	17,522	17,074	16,931
Office and Retail	12,949	11,441	20,922	17,975
Hotel	282	4,769	14,727	17,230
Power Generation Facilities	15,166	9,747	11,067	20,853
Other	2,987	3,665	2,549	2,233
Total	49,237	47,146	66,340	75,224

### Financial Soundness-related Indicators

	16/3 Year–end	17/3 Year−end	18/3 Year–end	19/3 Year-end
Debt Ratio (multiple)	2.9	2.8	3.1	2.9
D/E Ratio (multiple)	2.1	2.2	2.5	2.3
Current Ratio (%)	176.7	171.5	182.0	168.3
Interest Expense (Million yen)	996	1,036	1,067	1,103
Inventory Turnover Ratio (times / year)	2.0	2.3	1.9	1.9

#### **Consolidated Statements of Income**



(Million yen) 16/3 17/3 18/3 19/3 Year-end Year-end Net Sales 76,268 103,599 110,851 132,005 Cost of Sales 58,433 81,729 85,072 105,119 Gross Profit 17,835 21,869 25,779 26,886 Selling, General and Administrative Expenses 10,272 11,520 13,182 16,839 Operating Income 7,563 10,349 12,597 10,046 6,708 9,496 11,792 9,027 Ordinary Income 8,547 10,817 9,326 Income Before Income Taxes and Minority Interests 6,456 Net Income Attributable to Owners of Parent 4,308 6,107 7,367 6,426

#### **Consolidated Balance Sheets**

	(Million yen					
	16/3 Year-end	17/3 Year−end	18/3 Year−end	19/3 Year-end		
Assets						
Current Assets	75,753	86,585	102,931	98,512		
Cash and Cash Deposits	28,515	29,780	29,223	21,165		
Inventories	40,208	49,933	68,438	68,681		
Real Estate Held for Sale	4,073	9,658	20,279	18,821		
Power Generation Facilities for Sale	_	7,885	4,090	_		
Real Estate Held for Sale in Progress	36,134	32,390	44,068	49,860		
Fixed Assets	53,945	53,237	74,618	86,286		
Total Assets	129,744	139,874	177,588	184,893		
Liabilities						
Current Liabilities	42,859	50,482	56,876	58,539		
Notes and Accounts Payable, Trade	12,037	12,173	15,786	7,790		
Short-term Borrowings	7,412	16,490	18,389	17,831		
Current Portion of Long-term Debt Due within One Year	12,410	13,098	12,838	19,743		
Fixed Liabilities	53,207	52,599	77,804	78,619		
Long-term Borrowings	50,147	48,439	75,015	73,882		
Total Liabilities	96,066	103,081	134,681	137,158		
Net Assets						
Capital Stock	4,819	4,819	4,819	4,819		
Other Shareholders' Equity	28,857	31,972	38,087	42,914		
Net Assets	33,677	36,792	42,907	47,734		
Total Liabilities and Net Assets	129,744	139,874	177,588	184,893		

#### **Consolidated Segment Information**



 (Total for Each Segment)
 (Million yen)

 16/3 Year-end
 17/3 Year-end
 18/3 Year-end
 19/3 Year-end
 20/3 (forecast)

	16/3 Year−end	17/3 Year-end	18/3 Year−end	19/3 Year-end
Net Sales	76,268	103,599	110,851	132,005
Real Estate Sales Business	63,383	79,638	79,341	104,823
Percentage of Net Sales	83.1%	76.9%	71.6%	79.4%
Real Estate Rental Business	4,307	5,056	5,472	5,829
Percentage of Net Sales	5.6%	4.9%	4.9%	4.4%
Real Estate Management Business	3,362	3,665	4,000	4,512
Percentage of Net Sales	4.4%	3.5%	3.6%	3.4%
Electric Power Generation Business	909	11,108	18,239	10,794
Percentage of Net Sales	1.2%	10.7%	16.5%	8.2%
Other Business	4,305	4,130	3,797	6,045
Percentage of Net Sales	5.6%	4.0%	3.4%	4.6%

(Willingth Activ
20/3 (forecast)
160,000
120,720
75.5%
6,000
3.8%
5,200
3.3%
21,100
13.2%
6,980
4.4%

 (Real Estate Sales Business - Condominiums)

 16/3
 17/3
 18/3
 19/3

 Year-end
 Year-end
 Year-end
 Year-end

(Million yen)

20/3
(forecast)

	100. 0110		100.0110	. our one	(1010000)
Net Sales	53,558	52,988	60,368	57,203	75,000
Gross Profit	13,203	10,925	13,313	11,977	15,500
Gross Profit Margin(%)	24.7	20.6	22.1	20.9	20.7
Impact of Lower of Cost or Market Value Method	_	2	57	101	_
Gross Profit (Except the impact of lower of cost or market value method)	13,203	10,927	13,370	12,079	15,500
Gross Profit Margin (%) (Except the impact of lower of cost or market value method)	24.7	20.6	22.1	21.1	20.7
Number of Delivery Units	1,448	1,503	1,619	1,656	1,950
Metropolitan Area Ratio(%)	46.8	52.8	48.7	54.5	47.3

<sup>\*\*</sup>Metropolitan Area = Capital Area, Kinki, Chukyo, Fukuoka and Sapporo

[Real Estate Sales Business - Detached Housing] (Million yen

	16/3 Year−end	17/3 Year−end	18/3 Year−end	19/3 Year=end
Net Sales	7,361	11,237	6,335	8,817
Gross Profit	1,128	1,701	830	701
Gross Profit Margin(%)	15.3	15.1	13.1	8.0
Impact of Lower of Cost or Market Value Method	△ 138	_	4	Δ1
Gross Profit (Except the impact of lower of cost or market value method)	989	1,701	834	699
Gross Profit Margin (%) (Except the impact of lower of cost or market value method)	13.4	15.1	13.2	7.9
Number of Delivery Units	205	275	116	131

(Million yen)
20/3 (forecast)
10,000
1,000
10.0
_
1,000
10.0
200

### **Consolidated Segment Information**

Gross Profit Margin(%)



21.0

21.6

[Real Estate Sales Business - Real Estate for Revenue] (Million yen) 16/3 Year-end 17/3 Year-end 18/3 Year-end 19/3 Year=end 20/3 (forecast) Net Sales 1,795 11,830 9,707 33,502 30,000 Gross Profit 164 1,245 2,322 7,235 6,300

10.5

23.9

9.2

[Real Estate Sales Busi	(Million yen)					
	16/3 Year−end	17/3 Year−end	18/3 Year−end	19/3 Year-end		20/3 (forecast)
Net Sales	278	468	588	3,305		2,720
Gross Profit	50	131	78	537		320
Gross Profit Margin(%)	18.1	28.0	13.4	16.3		11.8

[Real Estate Sales Busi	(Million yen)				
	16/3 Year−end	17/3 Year−end	18/3 Year−end	19/3 Year=end	20/3 (forecast)
Net Sales	389	3,114	2,340	1,993	3,000
Gross Profit	68	1,122	541	608	400
Gross Profit Margin(%)	17.5	36.1	23.1	30.5	13.3
Impact of Lower of Cost or Market Value Method	_	210.0	_	△155	_
Gross Profit (Except the impact of lower of cost or market value method)	68	1,333.0	541	452	400
Gross Profit Margin (%) (Except the impact of lower of cost or market value method)	17.5	42.8	23.1	22.7	13.3

Real Estate Rental Bus	(Million yen)				
	16/3 Year−end	17/3 Year−end	18/3 Year−end	19/3 Year-end	20/3 (forecast)
Net Sales	4,307	5,056	5,472	5,829	6,000
Gross Profit	1,137	1,296	1,346	1,207	1,500
Gross Profit Margin(%)	26.4	25.6	24.6	20.7	25.0

【Real Estate Manageme	(Million yen)					
	16/3 Year-end	17/3 Year−end	18/3 Year-end	19/3 Year=end		20/3 (forecast)
Net Sales	3,362	3,665	4,000	4,512		5,200
Gross Profit	453	520	504	633		750
Gross Profit Margin(%)	13.5	14.2	12.6	14.0		14.4
Number of Managed Units	41,131	44,656	49,650	54,036		58,800

### **Consolidated Segment Information**



(Million yen) [Electric Power Generation Business-The Company's own power generation] 17/3 16/3 18/3 20/3 Year-end Year-end Year-end (forecast) Net Sales 909 2,703 3,552 4,694 4,100 Gross Profit 49 158 204 8 200 Gross Profit Margin(%) 5.4 5.9 5.7 0.2 4.9 MW of Facilities in Operation 51 80 103 150 119 (Including Sale Amount)

[Electric Power General	(Million yen)				
	16/3 Year−end	17/3 Year−end	18/3 Year-end	19/3 Year-end	20/3 (forecast)
Net Sales	_	8,405	14,687	6,100	17,000
Gross Profit	_	3,281	5068	1,414	2,700
Gross Profit Margin(%)	_	39.0	35	23.2	15.9
Sold MW to Infrastructure Funds	_	19.1	36	17	40

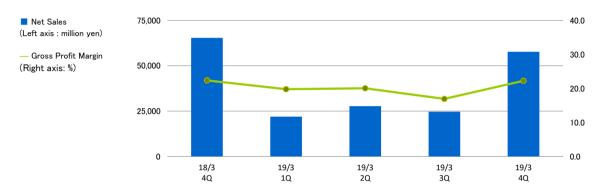
[Electric Power Genera	(Million yen)				
	16/3 Year−end	17/3 Year−end	18/3 Year−end	19/3 Year-end	20/3 (forecast)
Net Sales	-	_	-	_	_
Gross Profit	_	△ 49	_	_	_
Gross Profit Margin(%)	_	_	_	_	_

[Other Business]					(Million yen)
	16/3 Year−end	17/3 Year−end	18/3 Year−end	19/3 Year−end	20/3 (forecast)
Net Sales	4,305	4,130	3,797	6,045	6,980
Gross Profit	1,580	1,507	1,568	2,561	2,830
Gross Profit Margin(%)	36.7	36.5	41.3	42.4	40.5



					(Million yen)
	18/3 4Q	19/3 1Q	19/3 2Q	19/3 3Q	19/3 4Q
Net Sales	65,344	21,951	27,710	24,631	57,711
Gross Profit	14,602	4,339	5,554	4,167	12,824
Gross Profit Margin(%)	22.3	19.8	20.0	16.9	22.2
Operating Profit	10,291	793	1,693	175	7,384
Ordinary Profit	10,126	536	1,389	△ 136	7,238
Net Income Attributable to Owners of Parent		376	832	△ 18	5,236

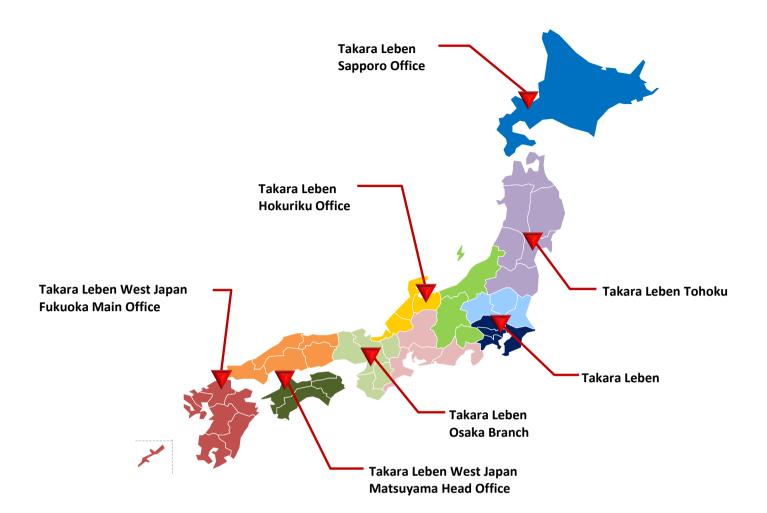
<sup>\*</sup>Described in the accounting period.



### **Cash Dividends**

	16/3 Year=end	17/3 Year−end	18/3 Year−end	19/3 Year−end	20/3 (forecast)
Cash Dividends (yen)	13.0	15.0	16.0	16.0	19.0
Total Dividends(annual) (Million yen)	1,430	1,622	1,731	1,734	2,059
Dividends Yield(%)	2.0	3.0	3.5	4.7	_
Dividend Payout Ratio (consolidated)(%)	33.3	26.7	23.5	27.0	25.7
Dividend on Equity Ratio (consolidated)(%)	4.4	4.6	4.3	3.8	_





ch 31, 201	J	(Units)
324	Hokkaido	215
385	Tohoku	1,056
581	Northern Kanto	860
221	Capital Area	2,260
170	Koshinetsu	420
265	Total	6,757
	385 581 221 170	385 Tohoku  581 Northern Kanto  221 Capital Area  170 Koshinetsu

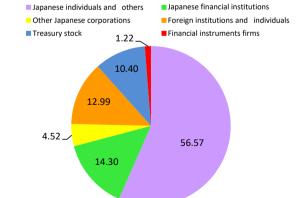


#### [Stock Information]

Total number of authorizedshares	248,000,000
Total number of shares issued	121,000,000
Number of shares of treasury stock	12,587,307
Number of shareholders	44,450

#### [Major Shareholders]

Name of Shareholder	Shares Held (number:thousand)	Shareholding Ratio (%)
Yoshio Murayama	25,633	21.18
Takara Leben Co., Ltd.	12,587	10.40
The Master Trust Bank of Japan,Ltd. (for trust account)	4,806	3.97
JPMC GOLDMAN SACHS TRUST JASDEC LENDING ACCOUNT	2,482	2.05
Murayama Kikaku Co.,Ltd.	2,000	1.65
Japan Trustee Services Bank,Ltd. (for trust account 5)	1,807	1.49
Japan Trustee Services Bank,Ltd. (for trust account)	1,688	1.40
JP MORGAN CHASE BANK 385151	1,318	1.09
SSBTC CLIENT OMNIBUS ACCOUNT	1,260	1.04
Japan Trustee Services Bank,Ltd. (for trust account 1)	1,229	1.02



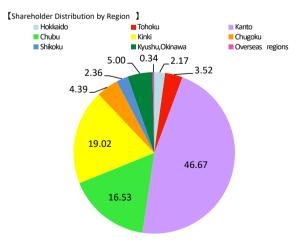
【Percentage of Total Number of Shares 】

#### [Share Distribution by Owner]

Owner Category	Percentage of shareholders	Percentage of Total Number
Japanese individuals and others	98.85	56.57
Japanese financial institutions	0.07	14.30
Other Japanese corporations	0.52	4.52
Foreign institutions and individuals	0.49	12.99
Treasury stock	0.00	10.40
Financial instruments firms	0.07	1.22
Total	100	100

#### [Shareholder Distribution by Region]

Region	Percentage of shareholders	Region	Percentage of shareholders
Hokkaido	2.17	Chugoku	4.39
Tohoku	3.52	Shikoku	2.36
Kanto	46.67	Kyushu,Okinawa	5.00
Chubu	16.53	Overseas regions	0.34
Kinki	19.02	Total	100



#### Disclaimer

These materials were prepared to provide information regarding business performance for the year ended March 31, 2019 and do not constitute a solicitation for investment in securities issued by Takara Leben Co., Ltd. These materials were prepared based on data available as of March 31, 2019. These materials, as well as answers, projections, estimates, and other information provided in the subsequent question and answer session are based on Takara Leben's best judgment as of the preparation of this material, and do not constitute a guarantee or promise that anything contained within will be realized or achieved, nor do they provide any guarantees or promises with regard to the accuracy or completeness of the information. The content of these materials is subject to change.