Earnings Results Briefing For the Year Ended March 31, 2016

May 13,2016

Takara Leben Co., Ltd.



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### **Company Profile**



**LEBEN Gotanno Luna Tower** 

Company name: Takara Leben CO.,LTD.

Head office's location: Shinjuku-Sumitomo bldg. 26F 2-6-1, Nishi-shinjuku, Shinjuku-ku, Tokyo, Japan

Representative: Kazuichi Shimada, President

Capitalization: 4,819 million yen (As of March 31,2016)

Established: September 21, 1972

Number of Employees: 284 (As of March 31,2016)

Security Code: 8897, the First Section of TSE

Contact:irinfo@leben.co.jp

### **Four Decades of Business**

1972	Established Takara Komuten Co.,Ltd.	2011	40th anniversary of the founding
	(the present Takara Leben)	2012	Introduced New Condominium Brand
	Launched sales of detached houses		
			Established Yokohama branch
1982	Launched real estate leasing business		
1982			Made Takara Housing Co.,Ltd.
1988	Established Takara Management Co.,Ltd.		(the present Takara Property Co.,Ltd.) its subsidiary
1300	(the present Leben Community)		Rental business management operations
	Launched real estate management business		
		2013	Entry to mega-solar business
1994	Launched sales of condominiums "Leben Heim"		Established Takara Asset Management Co.,Ltd.
1331			Launched investment management business
			Esstablished Takara Investments Co.,Ltd.
2000	Changed company name to "Takara Leben Co.,Ltd."		Launched real estate investment business
			Made Sunwood Corporation it's associated company
2001	Launched financial brokering business		accounted for by the equity method
2001	Established Tafuko Co.,Ltd.		
		2014	Established Hokuriku Office
2003	Listed on the second section of the Tokyo Stock Exchange		Established Tohoku Office
2003			
2004	Listed on the first section of the Tokyo Stock Exchange		Made Oasis Co.,Ltd.(the present Takara Leben Realnet) its subsidiary
2004	,		
	Established AS Partners Co.,Ltd.	2015	Made Nikko kensetsu Co.,Ltd. its subsidiary
	Launched nursing care businesses for seniors	2015	·
	-		Made Livenet home Co.,Ltd.(the present Takara Leben Tohoku) its subsidiary
2008	Made Marunouchi Servicer Co.,Ltd.		
	its subsidiary		Made Jutakujyouhoukan Co.,Ltd. its subsidiary
	·		
	Released new corporate logo	2016	Made Nikko property Co., Ltd. its subsidiary
		2010	
2010	Launched detached housing business (buidt by Takara Leben)		Changed company name from Nikko kensetsu Co., Ltd. to "Nikko Takara Co., Ltd."



**LEBEN Kotesashi Revolve** 

### Year Ended March 31, 2016 Summary

### **Consolidated Income Statements**

(Unit Amount=Million yen )

	Year ended March 31, 2015	Year ended March 31, 2016	YOY change
Net sales	76,956	76,268	Δ0.9%
Operating profit	9,257	7,563	Δ18.3%
Ordinary profit	8,540	6,708	Δ21.4%
Net income	5,718	4,308	Δ24.7%

### **Consolidated Income Statements**

(Unit Amount=Million yen )

	Revisions to earnings estimates (January 25, 2016)	Year ended March 31, 2016	Difference
Net sales	75,200	76,268	1,068
Operating profit	7,350	7,563	213
Ordinary profit	6,340	6,708	368
Net income	4,000	4,308	308

### **Segment Information [ Net Sales ]**

(Unit Amount=Million yen )

	Year ended March 31, 2015	Year ended March 31, 2016	YOY change
Real estate sales business	66,907	63,383	Δ5.3%
Real estate rental business	2,898	4,307	48.6%
Real estate management business	2,978	3,362	12.9%
Other businesses	4,172	5,215	25.0%

### **Consolidated Balance Sheets**

	Year ended March 31, 2015	Year ended March 31, 2016	YOY change	(Unit Amount =Million yen )
Current assets	67,319	75,753	12.5%	
Cash and cash equivalents	26,281	28,515	8.5%	
Inventories	35,345	40,208	13.8%	
Real estate held for sale	4,901	4,073	△16.9%	
Real estate for sale under construction	30,444	36,134	18.7%	
Fixed assets	34,400	53,945	56.8%	
Total assets	101,738	129,744	27.5%	
Current liabilities	34,800	42,859	23.2%	
Notes and accounts payable, trade	10,023	12,037	20.1%	
Debts (short-term borrowings, long-term debt within one year)	15,120	19,823	31.1%	
Fixed liabilities	35,748	53,207	48.8%	
Long-term borrowings	33,235	50,147	50.9%	
Total liabilities	70,549	96,066	36.2%	
Net assets	31,189	33,677	8.0%	
Capital	4,819	4,819	_	
Other shareholder equity	26,369	28,857	9.4%	
Total liabilities and net assets	101,738	129,744	27.5%	<u> </u>

### **Details of Increase in Borrowings**

### **Factors contributing to increase**

Cash flows from investing activities

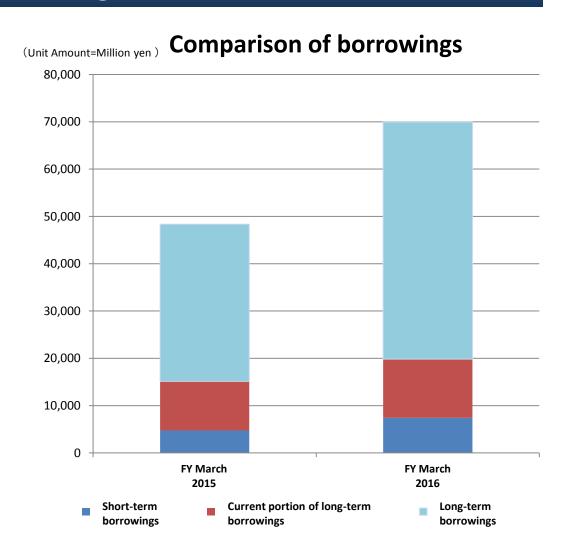
 $\Delta$ 19,861 million

Cash flows from financing activities

19,663 million

Purchase of non-current assets

**19,558** million up





**LEBEN Urawamisono Bauklasse** 

### **Year Ending March 2016 Topics**

# Unit-based Solar-powered Condominium Supply Ranking Nationwide Ranked 1st\*

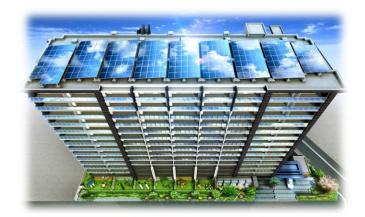
XUnit-based Solar-powered Condominium Supply Ranking(available in each individual home unit) XSource: Real Estate Economic Institute Co., Ltd.

The supply number of condominium units in 2015 (annual)

The supply number of condominium units in 2015 (total)

### 657 units

### 4,367 units



LEBEN Yachiyo Midorigaoka Luce (Completed in February, 2016)



(Completed in March, 2016)

### Project of the area to advance newly

#### ■ Fukui-Hinode Project

Address : Hinode,Fukui-shi,Fukui

Number of units: 36 units

#### ■ Hiroshima-Fukuyama Project

Address: Naka-ku, Fukuyama-shi, Hiroshima

Number of units: 28 units (Planned)

#### ■ Hiroshima-Ootemachi Project

Address: Naka-ku, Hiroshima-shi, Hiroshima

Number of units: 26 units (Planned)

#### ■ Yonezawa- Montomachi Project

Address: Montoumachi, Yonezawa-shi, Yamagata

Number of units: 69 units (Planned)

#### ■ Aomori-Yaskata Project

Address: Yasukata, Aomori-shi, Aomori Number of units: 39 units (Planned)

#### ■ Akita-Nakadori Project

Address: Nakadori, Akita-shi, Akita Number of units: 56 units (Planned)

#### ■ Nagaoka-Terashimacho Project

Address: Terajimamachi, Nagaoka-shi, Niigata

Number of units: 131 units

#### ■ Kanazawa-Ootemachi Project

Address: Otemachi, Kanazawa-shi, Ishikawa

Number of units: 30 units (Planned)

#### ■ Matsuyama-Ichibancho Project

Address: Ichibancho, Matsuyama-shi, Ehime

Number of units: 70 units (Planned)

Steady expansion of areas toward the establishment of a system capable of managing 1,000 units per year in regional cities.

### Supply of the article in regional city

### Start of new sales – Properties in regional areas

#### ■ LEBEN Koriyama Principal Tower

#### ■ LEBEN Nagano Minamichitose

#### **■ LEBEN Sendai Silvista**



Completion scheduled in March 2017



LEBEN Toyama Valest Tower



■ LEBEN Nagaoka Terajimamachi Vertalier

#### ■ LEBEN Fukui Levista

Address: 2-1202-2, Hinode, Fukui-shi, Fukui Access: 5-minutes walk from Fukui Station on JR Hokuriku Main Line

Number of units: 36 units

Address: 134,Ushijima-cho,Toyama-shi,Toyama Access: 3-minutes walk from Toyama Station on JR Hokuriku Shinkansen

Number of units: 119 units

Address: 308-11, Terajimamachi, Nagaoka-shi, Niigata Access: 13-minutes bus from Nagaoka Station and 6-minutes walk

Number of units: 131 units



Completion scheduled in February 2017



Completion scheduled in March 2017



Completion scheduled in March 2017

Solid progress in contracts signed for respective properties

### Mega-Solar business

### **Construction on Mega-solar at Former Golf Course**

~ Japan's first extra high voltage mega-solar power plant using small inverters ~

#### **Completion figure**



## LEBEN SOLAR NASUNAKAGAWA (started of operation on March, 2016)

[Address] Minowa, Nakagawa,
Tochigi Prefecture, Japan
[Site Size] 400,000m
[Installed number of solar panel]
120,000 units (165W/per)
[Power generation] 19.8MW

Power generation now in operation (As of March 31,2016) 53.1MW

## The establishment of infrastructure investments corporation

### With the goal of listing on market for investments

### Asset operational company

- Company name

  Takara Asset Management Co.,Ltd
- Location of head office 1-5-1,Oote-machi,Chiyoda-ku,Tokyo
- Date of establishment October,2013

## Infrastructure investment corporation

- Company name
  Takara Leben Infrastructure Fund, Inc.
- Location of head office 1-5-1,Oote-machi,Chiyoda-ku,Tokyo
- Date of establishment August, 2015

### Proactive purchase and development of profitable properties

■ Matsuyama Hotel plan

Address: Minamimachi, Mito-shi, Ibaraki

■ Nagoya-Toukaidori building

Address: Toukaidori, Minato-ku, Nagoya-shi, Aichi



Address: Okaido, Matsuyama-shi, Ehime

**■** FURUNESUSAYAMA(Ayase)

Address: Ayase, Adachi-ku, Tokyo



Nagoya-Toukaidori building



Matsuyama Hotel plan



Hakozaki-Yusen building

### Groupwide promotion of the acquisition of profitable properties

## New property purchase, About 12 billion yen (Takara Leben Group)

#### Takara Leben Tohoku Co.,Ltd

- Sendai-Nikko building
- President city building
- Sunvario saikon



Sendai-Nikko building



Sunvario saikon

### Jyutaku -jyouhoukan Co.,Ltd

- Prestige AC
- Casa-Grande Riverside
- Casa-Grande Tsukiyama







Casa-Grande Tsukiyama

### Aim to participate in REIT



**LEBEN Kitakoiwa Discovery** 

### Year Ending March 2017 Outlook

### **Year Ending March 2017 Outlook (Consolidated)**

	Year ended March 31, 2016	Year ending March 31, 2017 (Forecast)	YOY change
Units sold (New built-for-sale condominium +detached house)	1,642	1,888	15.0%
Net sales (¥million)	76,268	105,000	37.7%
Operating profit (¥million)	7,563	15,000	98.3%
Ordinary profit (¥million)	6,708	13,900	107.2%
Net income (¥million)	4,308	9,000	108.9%



**LEBEN Kawasaki Suzukicho Gran'nex** 

### **Plans of FY March 2017**

### Overview of Strategies of Mid-term management plan

### Maximize the Group's strengths

Strategy for local cities

Redevelopment & Rebuilding business

Detached house business

Business charged with effective use of land

### **Diversifying flow businesses**

Mega-solar business

Real estate rental business

Real estate management business

Real estate distribution business

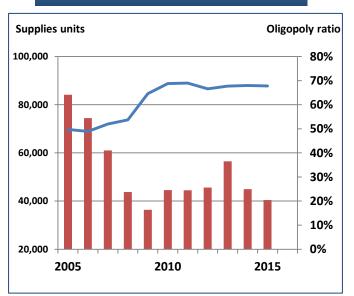
**Expanding stock and fee-based businesses** 



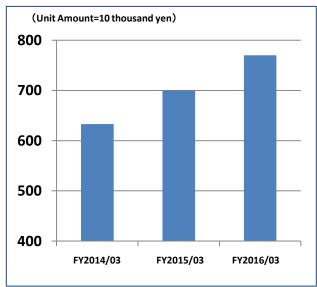
### Metropolitan area condominium market trends

- Strengthened oligopoly by High supply company
- Reduction of the number of units supplied
- Increase in customers' annual income
- Sales prices rising

#### Oligopolization



#### **Customer attributes**



### Trends in Sales Prices ( New built-for-sale condominium )



### Favorable market environment has continued

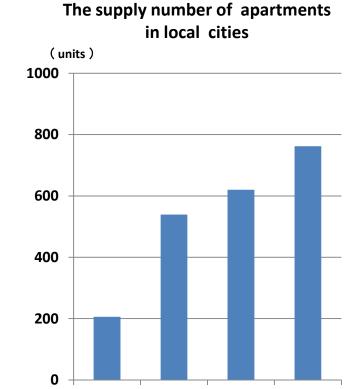
Aim for 1,200 supplies units in FY March 2019

### **Extension of stocking area in each base**









2013

2014

2015

2012

Supply target 1,000 units in FY March 2019

### The number of rebuilding projects is expected to increase going forward

#### **Unit owners**



Hachioji-shi Matsugaya more About 1,000units

#### Redevelopment

- Toyama-shi, Toyama (Residential facilities • accommodation facilities • Residential facilities)
- Takaoka-shi, Toyama (Residential facilities)
- Matsuyama-shi, Ehime (accommodation facilities )



About 1,000 units

#### **Used properties**

- Asakusa, Taitou-ku, Tokyo
- Monzennakacho,Koutou-ku,Tokyo
- Togoshi,Shinagawa-ku,Tokyo
- Syakujiidai,Nerima-ku,Tokyo
- Itabashi,Itabashi-ku,Tokyo
- Yoga,Setagaya-ku,Tokyo
- Minami-ku,Sagamihara-shi,Kanagawa
- Nakagosyo, Nagano-shi, Nagano







Sites for future condominiums and profitable properties

Securing sites for medium-term, long-term, and super long-term businesses through large-scale reconstruction and redevelopment

#### Restructure the detached house business

Transfer the detached house business to Nikko Construction Change the trade name to Nikko Takara Corporation



Changed company name from Nikko kensetsu Co.,Ltd. to "Nikko Takara Co., Ltd.

### [ Aims for business integration ]

- ■Unify information on real estates of cooperating companies (improve cost competitiveness)
- **■**Enhance and expand effective land use
- ■Improve management efficiency and speed

### Business charged with effective use of land



Kohoku-ku PJ



Chigasaki-Chuo building

#### **Detached house business**



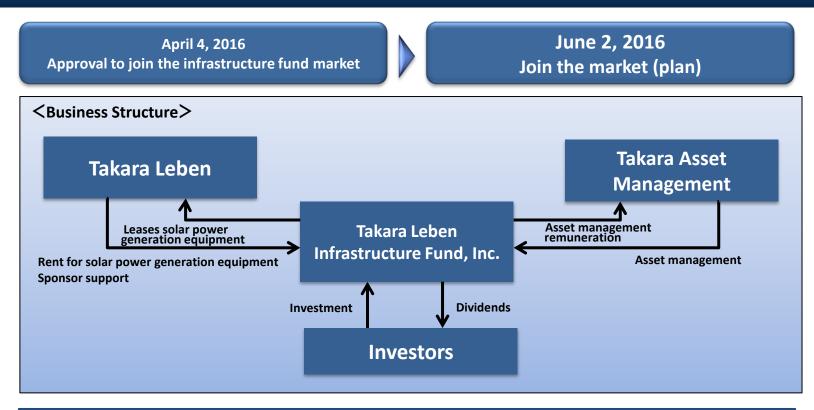
Leben Platz Tsujido-Higashikaigan



Leben Platz Shiroi Seasons Garden

### **Electric utility industry**

### **Expand electric power sales business**



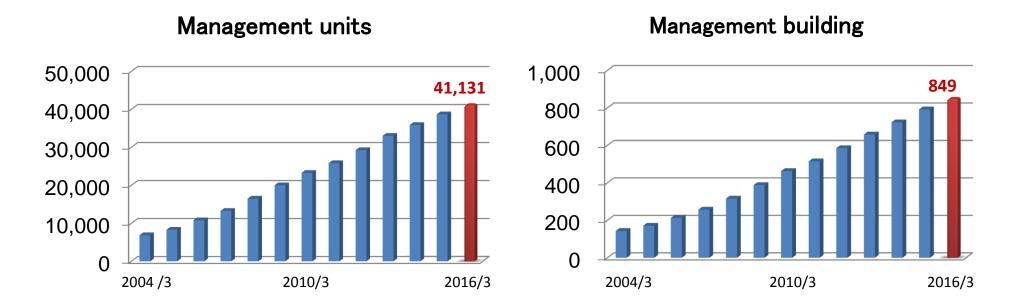
Planning 80MW in operation in FY March 2017

### **Expanding stock business**

#### Increase the number of offices nationwide

#### ■Open 4 offices nationwide

Tohoku (Sendai), North Kanto (Utsunomiya), East Kanto (Tsukuba), Hokuriku (Toyama)



Aim for 50,000 managed housing units in FY March 2019

### Increase rent income

2015 Year ended rent income 2.8billion



2016 Year ended rent income 4.3billion



2019 Year ending rent income 6.0billion

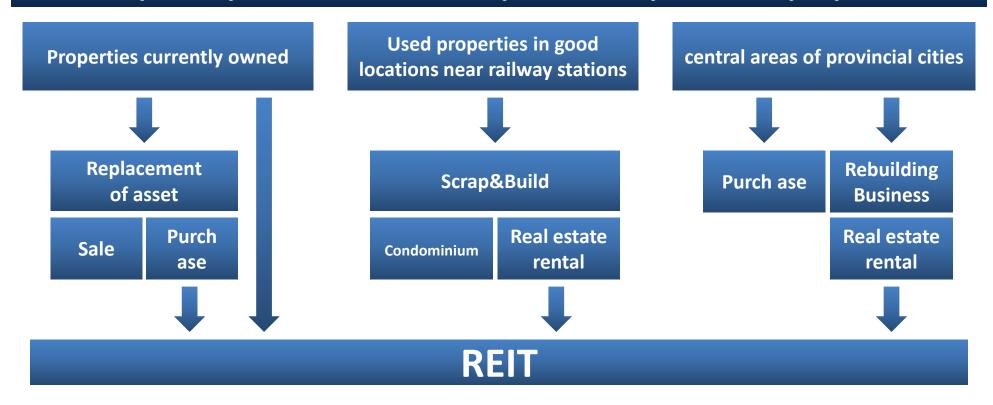


**Purchase of fixed assets** 

Aim to participate in REIT

Year Ending March 2017, Purchase target of fixed assets, 20 billion yen

### Groupwide promotion of the acquisition of profitable properties



Establish REIT to create new forms of value

Takara Investment Co., LTD began operation, aiming to be listed as a REIT in 2017

### **Approval of Initial Listing (Infrastructure Funds)**

#### Company overview

**■**Company Name

Takara Leben Infrastructure Fund, Inc.

■Company Name

Takara Asset Manegement Co.,LTD.

■Date to decide investors to whom dividends are paid

**November and May** 

June 2, 2016 Join the market (plan) 10 facilities 17.88MW

Mega-solar facilities to be operated in the future

Purchase from the secondary market

In 2020, aim to generate 200MW

Other renewable energy generation facilities

Solar power generation + Other renewable energies

→ Promote diversification

### **Fund Scale**

Takara Asset Manegement Co.,LTD.

(Takara Leben Infrastructure Fund, Inc. )

Takara Investments Co.,LTD

(Tentative name)

Takara Leben Reit Investment corporation

**100** billion yen

**100** billion yen

Year Ending March 2020, target of asset scale, 200 billion yen

### **Investment business**

(Tentative name) Takara Capital

Investment at 0.5~1.0 billion a year

**Energy technologies** 

New energy businesses

**Expand the infrastructure fund** 

Stable revenue in the future



**LEBEN Chiba Newtown Chuo The Premium** 

## **Dividends • Capital Policy**

### Cash Dividends, Preferential treatment

	1 <sup>st</sup> half dividends	Year-end dividends	Total
Year ending March 31, 2016 Forecast	<b>4</b> yen	9 yen	<b>13</b> yen
Year ending March 31, 2017 Forecast	5 yen	<b>10</b> yen	<b>15</b> yen

Preferential treatment	gift certificates for packages of rice
100 shares or more to less than 500 shares	1kg (440Yen)
500 shares or more to less than 1,000 shares	3kg(1,320Yen)
1,000 shares or more	5kg (2,200Yen)

### Acquisition and cancellation of treasury stock

### Acquisition of treasury stock

	Year ended March 31, 2015	Year ended March 31, 2016
Acquisition period	From May 13, 2014 to March 31,2015	From May 12, 2015 to March 31,2016
Number of shares acquired	2,668,500 shares	1,531,000 shares
Total acquisition value	1,217,109,000 yen	970,552,700 yen
Treasury shares held on completion of acquisition (March 31)	16,531,307 shares	15,938,307 shares

### Cancellation of treasury stock

	Year ended March 31, 2015	Year ended March 31, 2016
Date of cancellation	December 22, 2014	January 29,2016
Total number of shares to be cancelled	2,000,000 shares	2,000,000 shares
as percentage of total number of shares issued before cancellation	1.54%	1.56%

### On acquisition of treasury stock

Type of shares acquired Common stock of the Company

Total number of shares for acquisition

2,000,000 shares (Upper limit)

Ratio to total number of outstanding shares

(Excluding treasury stock) 1.81%

Total acquisition value 1,500,000,000 yen (Upper limit)

◆ Acquisition period From May 10, 2016 to March 31,2017

Acquisition method Open market repurchase on the Tokyo Stock Exchange

### **■ Enquiries Relating to These Materials**

Corporate Planning Division Management Planning Section



E-mail: irinfo@leben.co.jp

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