Earnings Results Briefing for the Six Months Ended September 30, 2016

October 31,2016

Takara Leben Co.,Ltd.



# **Contents**



Summary for The Six months Ended September 30, 2016	• • • • • • • • • • • • • • • • • • • •	P 2
Metropolitan area condominium market trends		P 6
Progress in the business during the first half of the 45 <sup>th</sup> term		P 8
Topics for The Six months Ended September 30, 2016 & Strategies going forward		P 15
Year Ending March 2017 Dividends, and Financial Result Forecast for The Year		P 22

# History



1972	Established Takara Komuten Co.,Ltd.	2011	40th anniversary of the founding
	(the present Takara Leben)	2012	Introduced New Condominium Brand
	Launched sales of detached houses		
			Established Yokohama branch
1982	Launched real estate leasing business		
1301			Made Takara Housing Co.,Ltd.
1988	Established Takara Management Co.,Ltd.		(the present Takara Property Co.,Ltd.) its subsidiary
	(the present Leben Community)		Rental business management operations
	Launched real estate management business		
		2013	Entry to mega-solar business
1994	Launched sales of condominiums "Leben Heim"		Established Takara Asset Management Co.,Ltd.
			Launched investment management business
			Esstablished Takara Investments Co.,Ltd.
2000	Changed company name to "Takara Leben Co.,Ltd."		Launched real estate investment business
			Made Sunwood Corporation it's associated company
2001	Launched financial brokering business		accounted for by the equity method
	Established Tafuko Co.,Ltd.		
		2014	Established Hokuriku Office
2003	Listed on the second section of the Tokyo Stock Exchange		Established Tohoku Office
2004	Listed on the first section of the Tokyo Stock Exchange		Made Oasis Co.,Ltd.(the present Takara Leben Realnet) its subsidiary
2004			
	Established AS Partners Co.,Ltd.	2015	Made Nikko kensetsu Co.,Ltd. its subsidiary
	Launched nursing care businesses for seniors		
			Made Livenet home Co.,Ltd.(the present Takara Leben Tohoku) its subsidiary
2008	Made Marunouchi Servicer Co.,Ltd.		
	its subsidiary		Made Jutakujyouhoukan Co.,Ltd. its subsidiary
	Released new corporate logo	2016	Made Nikko property Co., Ltd. its subsidiary
2010	Launched detached housing business (buidt by Takara Leben)		Changed company name from Nikko kensetsu Co., Ltd. to "Nikko Takara Co., Ltd."
			Takara Leben Infrastructure Fund, Inc. was the first to be listed on the
			infrastructure fund market



LEBEN Shiki Executia

# Summary for The Six months Ended September 30, 2016

# **Consolidated Income Statements**



	Six months ended September 30, 2015	Six months ended September 30, 2016	YOY change (%)
Net sales	26,536	37,120	39.9%
Operating profit	1,812	2,994	65.2%
Ordinary profit	1,461	2,457	68.1%
Net income	875	1,549	77.0%

# **Segment Information** [ Net Sales ]



	Six months ended September 30, 2015	Ratio (%)	Six months ended September 30, 2016	Ratio (%)
Real estate sales business	20,541	77.4%	22,296	60.1%
Real estate rental business	2,107	7.9%	2,470	6.7%
Real estate management business	1,660	6.3%	1,814	4.9%
Mega-Solar business	429	1.6%	9,194	24.8%
Other businesses	1,797	6.8%	1,344	3.6%
Total	26,536	100%	37,120	100%

# **Consolidated Balance Sheets**



(Unit Amour			(Offic Afficulti-IVII
	Year ended March 31, 2016	Six months ended September 30, 2016	YOY change
Current assets	75,753	73,085	△3.5%
Cash and cash equivalents	28,515	19,878	△30.3%
Inventories	40,208	47,262	17.5%
Real estate held for sale	4,073	6,181	51.7%
Real estate for sale under construction	36,134	41,081	13.7%
ixed assets	53,945	55,173	2.3%
otal assets	129,744	128,325	△1.1%
current liabilities	42,859	41,676	△2.8%
Notes and accounts payable, trade	12,037	2,012	△83.3%
Debts (short-term borrowings, long-term debt within one year)	19,823	30,203	52.4%
ixed liabilities	53,207	53,560	0.7%
Long-term borrowings	50,147	50,434	0.6%
otal liabilities	96,066	95,237	△0.9%
let assets	33,677	33,088	△1.7%
Capital	4,819	4,819	_
Other shareholder equity	28,857	28,268	△2.0%
otal liabilities and net assets	129,744	128,325	Δ1.1%



LEBEN Mito THE PREMIERE

# Metropolitan area condominium market trends



# Metropolitan area condominium market trends 🍪 Takara Leben

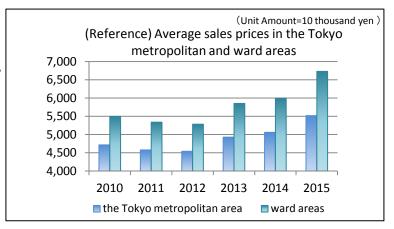


#### Inner city condominium market trends

- Background
- Elected to host the 2020 Tokyo Olympics and Paralympics
- The expectations for it to escape deflation by "ABEnomics"

Sales prices rising

Exodus of first-time buyers from the metropolitan area to the suburbs



(Source: Condominium Market Trends by Real Estate Economic Institute Co., Ltd)

#### Metropolitan area suburbs condominium market trends

Background • • • Decline in the number of developers and supplied units after the Lehman Shock

The market environment remained sound as a sustained demand for condominiums continued to be strong.

[Types of existing suppliers of built-for-sale suburban condominiums]

- (i) Suppliers that emphasize proximity to stations and convenience
- (ii) Suppliers that emphasize locations within 10 minutes of the nearest station and in a good housing environment
- (iii) Suppliers that emphasize prices (supply at low prices) irrespective of the distance from the nearest station

Supply of properties with high specifications in good locations = Differentiation from competitors ⇒ Solid progress in contracts signed



LEBEN Shinkoiwa innovia

# Progress in the business during the first half of the 45<sup>th</sup> term

## **Contract Progress • Gross margin**



#### **Contract Progress**

■ Contract Progress Ratio (Sep.2016)

■ Contraction (Condominiums+ Detached house)

Condominiums  $\Rightarrow$  79.3% (Last year 86.1%)

Sep. from Apr. 2015 TOTAL: 745 units

Detached house  $\Rightarrow$ 87.0% (Last year 52.1%)

Sep. from Apr. 2016 TOTAL: 811units



#### Sales units • Gross margin

Number of units sold

Completions were concentrated in the second half as usual.

#### Sales were concentrated in the fourth quarter

■Gross profit margin

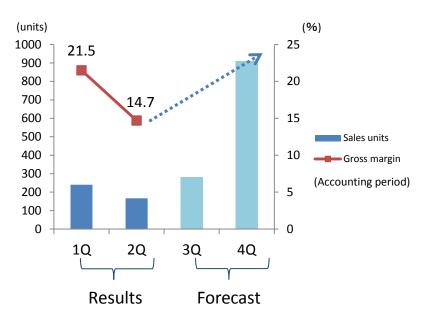
1st half: Numerous JV and building wholesale projects

⇒Low gross profit margin

2nd half: Many single projects

⇒ High gross profit margin

Gross profit margin for the full year: Expected to be approx. 22%



# Local city strategy (1)



### Project of the area to advance newly

Kanazawa-Otemachi Project

Address: :Otemachi, Kanazawa, Ishikawa Number of units: 18 units ( Planned )

■ Fukuyama-Konan-cho Project

Address: Konan-cho, Fukuyama, Hiroshima Number of units: 28 units (Planned)

Hiroshima-Tenmacho Project

Address: Tenma-cho, Nishi-ku, Hiroshima, Number of units: 70 units (Planned)

Yonezawa-Montomachi Project

Address: Montomachi, Yonezawa, Yamagata Number of units: 54 units (Planned)

■ Morioka-Chuoudori Project

Address: Chuoudori, Morioka, Iwate Number of units: 96 units ( Planned )

Sendai-Yamatomachi Project

Address : Yamatomachi, Wakabayashi, Sendai, Miyagi

Number of units: 27 units (Planned)

Matsuyama -Kitafujiwaramachi Project

Address : Kitafujiwaramachi, Matsuyama, Ehime

Number of units: 40 units (Planned)

Steady expansion of areas toward the establishment of a system capable of managing 1,000 units per year in regional cities.

# Local city strategy (2)



#### Active seniors are the main target for properties

#### **Active seniors**

# Traffic convenience improving

- Maintenance of detached houses
- Problem of driving

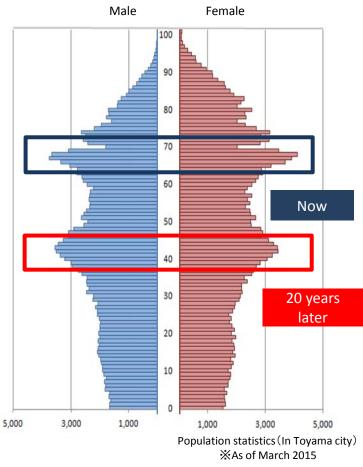
#### Government

Promotion of compact city

- Central city revitalization
  - Efficiency of administrative services



Additional purchases or replacements in favor of condominiums located in the central areas of regional cities, instead of detached houses in the suburbs There are approximately 70 cities nationwide with such demand.



Demand for condominiums located in central areas will increase in the future once the second-generation baby boomers begin to retire.

# Local city strategy (3)



#### Start of new sales - Tohoku district

#### ■ LEBEN Nagaoka-Terajimamachi Vertalier

Address: 308-11, Terajima-machi, Nagaoka, Niigata

Access: 13-minutes bus from Nagaoka Sta.

Number of units: 131 units



#### ■ LEBEN Sendai THE GRANDE

Address: 1-414, Odawara, Miyagino-ku, Sendai, Miyagi

Access: 17 minutes walk from Sendai Sta. on JR Tohoku Senseki line

Number of units: 234 units



#### ■ LEBEN Akita THE MID TOWER

Address: 3-114, Nakadoori, Akita, Akita

Access: 13-minutes walk from Akita Sta. on Tohoku Shinkansen

Number of units: 55 units



#### ■ LEBEN Kitarokuban-Cho AUTHORS

Address: 251-1, Umedamachi, Aobaku, Sendai, Miyagi

Access: 9-minutes walk from Toushogu Sta. on JR Senzan line

Number of units: 32 units



## Mega-solar power business



#### Mega-solar power generation facilities

- •Mar.2016 Approximately 51MW in operation
- •June 2 .2016 17.88MW Sell to the infrastructure fund
- •Sep.2016 Approximately 61MWin operation (including sold )
- •Mar.2017 Approximately 80MW will be in operation
- •Mar.2020 Expected to be 200MW

(Approx. 170MW, including all plants that are either operating or not-yet, as well as projects under examination)





### **Real Estate Lease Business**



#### Procured properties to be posted as revenue for this term

#### Moving forward with the proactive acquisition of properties to establish a REIT

Major acquired properties

Amare Tokaido

Address: Minato-ku, Nagoya, Aichi

Access: 3 minutes walk from TOKAIDORI

Sta. in Nagoya Meiko line



Amare Tokaido



Nakano –daiichi OS building

Address: 2-19-2, Nakano, Nakano-ku, Tokyo

Access: 5 minutes walk from NAKANO

Sta. on JR line

Nakano-daiichi OS building



Making steady progress in procurement to achieve goals



LEBEN Sendai THE GRANDE

# Topics for The Six months Ended September 30, 2016 Strategies going forward

## Topics for The Six months Ended September 30, 2016



# Takara Leben Infrastructure Fund, Inc. was first to be listed on the infrastructure fund market

The first company to be listed on the infrastructure fund market of Tokyo Stock Exchange Inc.

Opening price: 109,900 yen Yield: 5.3% (on a net income basis)

High price : 145,000 yen Yield: 4.0% (on a net income basis)

#### **Effects on the Company group of the listing**

- Significant change in income structures
- ■Increase in the number of offered projects due to the increased market recognition
- Establishment of the image of a company that always takes on new challenges



#### **Segment Goals**

#### Flow businesses

New built-for-sale condominium business

Redevelopment & Rebuilding Business

**Detached house business** 

Units sales per year 2,020units



Units sales per year 2,700uints
Condominium 2,200uints
Detached house 500units

(FY2019/3)

#### **Stock and fee-based businesses**

Mega-solar power business

Real estate management business

Real estate rental and management business

Real estate rental business

Real estate distribution business

Electric power generation 16MW

The management units 38,700units

The management units

4,500units

**Annual sales** 

2.9billion

Annual sales 0.4billion

Electric power generation

**200MW** (FY2020/3) The management units

50,000units

The management units

6,200units

**Annual sales** 

6.0billion

**Annual sales** 

1.0billion



#### **Expand the fund business**

#### Infrastructure Fund

Commencement of the operation of existing facilities at an early stage

Purchase from the secondary market

Search for energy besides solar power generation

Enhancement of recognition of the infrastructure fund

#### **REIT**

Proactive purchasing of properties by the Group

Acceleration of the development of hotels and other properties in regional areas

Establishment of a project office within Takara Asset Management Co., Ltd.



Aiming to at the target of asset scale, 100 billion yen



Aiming to be listed as a REIT in 2017

Year Ending March 2020, target of asset scale, 200 billion yen



### Participation in large-scale redevelopment projects

#### MINAMIKOIWA 6-chome Type 1 Urban Area Redevelopment Project

#### [ Plan summary ]

- ■Operation area 6-chome, Minamikoiwa, Edogawa-ku, Tokyo and so on
- Name of executor

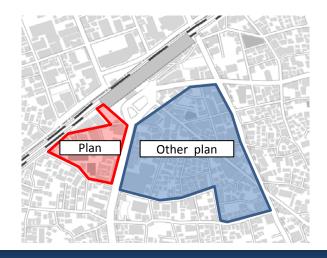
  Minamikoiwa 6-chome Urban Area Redevelopment

  Association (Plan)
- Access

  JR Sobu line 「KOIWA sta.」1-minute walk
- Designated business agent
  Takara Leben CO.,LTD.
  Nomura Real Estate Development Co., Ltd
  SHIMIZU CORPORATION



Image



#### Diversification of the business cycle of real estate sales



#### **Search for businesses overseas**

#### Supply of housing units in Southeast Asia

#### Capital tie-up • Business tie-up •JV etc.

#### Condominium



#### **Detached house**



#### **Energy-related businesses in Southeast Asia**

# Challenges of the supply of electricity in Southeast Asia

Chronic shortage of electricity due to an increase in the population and the lack of power generation facilities



Demand for a stable supply of electricity



**Business opportunities** 



#### **Investment business**

Investment at 0.5~1.0 billion a year

**Energy technologies** 

New energy businesses

**Expand the infrastructure fund** 

Stable revenue in the future



LEBEN Nagaoka-Terajimamachi Vertalier

# Year Ending March 2017 Dividends, and Financial Result Forecast for The Year

# Year Ending March 2017 Outlook (Consolidated) \*\* Takara Leben



	Year ended March 31, 2016	Year ending March 31, 2017 (Forecast)	YOY change
Units sold (New built-for-sale condominium +detached house)	1,642	1,888	15.0%
Net sales (¥million)	76,268	105,000	37.7%
Operating profit (¥million)	7,563	15,000	98.3%
Ordinary profit (¥million)	6,708	13,900	107.2%
Net income (¥million)	4,308	9,000	108.9%

# **Cash Dividends, Preferential treatment**



	1 <sup>st</sup> half dividends	Year-end dividends	Total
Year-end 2016(March)	4 yen	9 yen	<b>13</b> yen
Year -end 2017(March) Forecast	5 yen	<b>10</b> yen	<b>15</b> yen

Preferential treatment	gift certificates of packaged rice
100 shares ~ 499 shares	1kg (440Yen)
500 shares ~ 999 shares	3kg(1,320Yen)
1,000 shares or more	5kg (2,200Yen)

## On acquisition of treasury stock



- Type of shares acquired Common stock of the Company
- ◆ Total number of shares for acquisition 2,000,000 shares (Upper limit) Ratio to total number of outstanding shares (Excluding treasury stock)1.81%
- ◆ Total acquisition value 1,500,000,000 yen (Upper limit)
- Acquisition period From May 10, 2016 to March 31,2017
- Acquisition method
   Open market repurchase on the Tokyo Stock Exchange
- ◆ Status of acquisition (Total number of shares acquired as at the end of October)

  1,996,500 shares ✓ 1,467,866,000 yen



- ◆ Type of shares acquired Common stock of the Company
- ◆ Total number of shares for acquisition 1,500,000 shares (Upper limit)

  Ratio to total number of outstanding shares (Excluding treasury stock) 1.38%
- ◆ Total acquisition value 1,000,000,000 yen (Upper limit)
- **♦** Acquisition period From September 2, 2016 to March 31,2017

### **Enquiries Relating to These Materials**

#### Corporate Planning Division Management Planning Section



E-mail: irinfo@leben.co.jp

These materials were prepared to provide information regarding business performance for the six months ended September 30, 2016 and do not constitute a solicitation for investment in securities issued by Takara Leben Co., Ltd. These materials were prepared based on data available as of September 30, 2016. These materials, as well as answers, projections, estimates, and other information provided in the subsequent question and answer session are based on Takara Leben's best judgment as of the preparation of this material, and do not constitute a guarantee or promise that anything contained within will be realized or achieved, nor do they provide any guarantees or promises with regard to the accuracy or completeness of the information. The content of these materials is subject to change without prior notice.