Takara Leben Co., Ltd.

FACT BOOK

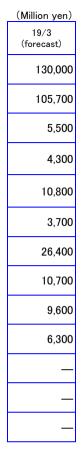
Nine Months Ended December 31, 2018

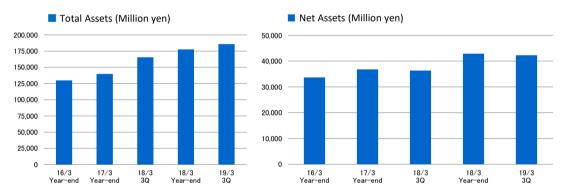


Consolidated Financial Highlights



| | 16/3 Year-end | 17/3 Year-end | 18/3 3Q | 18/3 Year–end | 19/3 3Q |
|---------------------------------------|------------------|------------------|------------|------------------|------------|
| Net Sales | 76,268 | 103,599 | 45,507 | 110,851 | 74,293 |
| Real Estate Sales Business | 63,383 | 79,638 | 19,722 | 79,341 | 53,424 |
| Real Estate Rental Business | 4,307 | 5,056 | 4,053 | 5,472 | 4,361 |
| Real Estate Management Business | 3,362 | 3,665 | 2,971 | 4,000 | 3,341 |
| Electric Power Generation Business | 909 | 11,108 | 16,847 | 18,239 | 8,904 |
| Other Business | 4,305 | 4,130 | 1,913 | 3,797 | 4,262 |
| Gross Profit | 17,835 | 21,869 | 11,177 | 25,779 | 14,061 |
| Operating Income | 7,563 | 10,349 | 2,305 | 12,597 | 2,662 |
| Ordinary Income | 6,708 | 9,496 | 1,665 | 11,792 | 1,789 |
| Net Income | 4,308 | 6,107 | 930 | 7,367 | 1,190 |
| Total Assets | 129,744 | 139,874 | 165,388 | 177,588 | 185,804 |
| Net Assets | 33,677 | 36,792 | 36,343 | 42,907 | 42,298 |
| Equity Ratio (%) | 25.8 | 26.2 | 21.9 | 24.1 | 22.5 |





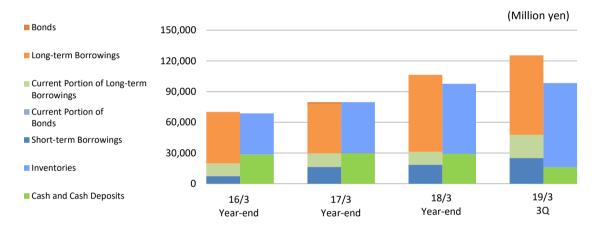
Profitability-related Indicators

| | 16/3 Year-end | 17/3 18/3 Id Year-end 3Q | | 18/3 Year–end | 19/3 3Q |
|-----------------------------|------------------|-----------------------------|------|------------------|------------|
| Gross Profit Margin (%) | 23.4 | 21.1 | 24.6 | 23.3 | 18.9 |
| Operating Income Margin (%) | 9.9 | 10.0 | 5.1 | 11.4 | 3.6 |
| Ordinary Income Margin (%) | 8.8 | 9.2 | 3.7 | 10.6 | 2.4 |
| Net Income Margin (%) | 5.6 | 5.9 | 2.0 | 6.6 | 1.6 |

| 19/3 (forecast) |
|--------------------|
| 20.3 |
| 8.2 |
| 7.4 |
| 4.8 |



| | | | | (Million yen) |
|--|------------------|--------|---------|---------------|
| | 16/3 Year−end | | | 19/3 3Q |
| Cash and Cash Deposits | 28,515 | 29,780 | 29,223 | 16,194 |
| Inventories | 40,208 | 49,933 | 68,438 | 82,076 |
| Short-term Borrowings | 7,412 | 16,490 | 18,389 | 25,179 |
| Current Portion of Bonds | _ | 60 | _ | _ |
| Current Portion of Long-term Borrowings | 12,410 | 13,098 | 12,838 | 22,615 |
| Long-term Borrowings | 50,147 | 48,439 | 75,015 | 77,330 |
| Bonds | 200 | 1,640 | 200 | 200 |
| Total Borrowings and Bonds | 70,171 | 79,727 | 106,443 | 125,324 |



Borrowing Details

| | | | | (Million yen) |
|---|------------------|------------------|------------------|---------------|
| | 16∕3 Year−end | 17/3 Year−end | 18/3 Year−end | 19/3 3Q |
| New Built-for-sale Condominiums | 27,407 | 31,318 | 38,787 | 46,953 |
| New Detached Houses, Used Condominiums | 7,269 | 6,150 | 10,727 | 9,253 |
| Real Estate for Revenue | 18,783 | 24,903 | 38,258 | 43,477 |
| Power Generation Facilities | 14,501 | 14,167 | 17,297 | 20,384 |
| Other | 2,211 | 3,189 | 1,372 | 5,256 |
| Total | 70,171 | 79,727 | 106,443 | 125,324 |

Tangible Fixed Assets Details



(Million yen)

| | 16/3 Year–end | 17/3 Year−end | 18/3 Year–end | 19/3 3Q |
|--------------------------------|------------------|------------------|------------------|------------|
| Residence | 17,851 | 17,522 | 17,074 | 16,586 |
| Office and Retail | 12,949 | 11,441 | 20,922 | 15,484 |
| Hotel | 282 | 4,769 | 14,727 | 13,858 |
| Power Generation Facilities | 15,166 | 9,747 | 11,067 | 15,339 |
| Other | 2,987 | 3,665 | 2,549 | 2,026 |
| Total | 49,237 | 47,146 | 66,340 | 63,295 |

Financial Soundness-related Indicators

| | 16/3 Year–end | 17/3 Year-end | 18/3 Year–end | 19/3 3Q |
|--|------------------|------------------|------------------|------------|
| Debt Ratio (multiple) | 2.9 | 2.8 | 3.1 | 3.4 |
| D/E Ratio (multiple) | 2.1 | 2.2 | 2.5 | 3.0 |
| Current Ratio (%) | 176.7 | 171.5 | 182.0 | 182.7 |
| Interest Expense (Million yen) | 996 | 1,036 | 1,067 | 826 |
| Inventory Turnover Ratio (times / year) | 2.0 | 2.3 | 1.9 | 1.3 |

3

Consolidated Statements of Income



(Million yen) 19/3 3Q 17/3 18/3 18/3 Year-end Year-end Net Sales 76,268 103,599 45,507 110,851 74,293 Cost of Sales 58,433 81,729 34,329 85,072 60,231 Gross Profit 17,835 21,869 11,177 25,779 14,061 Selling, General and Administrative Expenses 10,272 11,520 8,871 13,182 11,399 Operating Income 7,563 10,349 2,305 12,597 2,662 Ordinary Income 6,708 9,496 1,665 11,792 1,789 6,456 8,547 10,817 Income Before Income Taxes and Minority Interests 1,478 2,087 Net Income 4,308 6,107 930 7,367 1,190

Consolidated Balance Sheets

| | | | | (Million yen) |
|---|------------------|------------------|------------------|---------------|
| | 16/3 Year-end | 17/3 Year-end | 18/3 Year−end | 19/3 3Q |
| Assets | | | | |
| Current Assets | 75,753 | 86,585 | 102,931 | 112,021 |
| Cash and Cash Deposits | 28,515 | 29,780 | 29,223 | 16,194 |
| Inventories | 40,208 | 49,933 | 68,438 | 82,076 |
| Real Estate Held for Sale | 4,073 | 9,658 | 20,279 | 25,663 |
| Power Generation Facilities for Sale | _ | 7,885 | 4,090 | _ |
| Real Estate Held for Sale in Progress | 36,134 | 32,390 | 44,068 | 56,412 |
| Fixed Assets | 53,945 | 53,237 | 74,618 | 73,681 |
| Total Assets | 129,744 | 139,874 | 177,588 | 185,804 |
| | | | | |
| Liabilities | | | | |
| Current Liabilities | 42,859 | 50,482 | 56,876 | 61,325 |
| Notes and Accounts Payable, Trade | 12,037 | 12,173 | 15,786 | 4,178 |
| Short-term Borrowings | 7,412 | 16,490 | 18,389 | 25,179 |
| Current Portion of Long-term Debt Due within One Year | 12,410 | 13,098 | 12,838 | 22,615 |
| Fixed Liabilities | 53,207 | 52,599 | 77,804 | 82,180 |
| Long-term Borrowings | 50,147 | 48,439 | 75,015 | 77,330 |
| Total Liabilities | 96,066 | 103,081 | 134,681 | 143,505 |
| Net Assets | | | | |
| Capital Stock | 4,819 | 4,819 | 4,819 | 4,819 |
| Other Shareholders' Equity | 28,857 | 31,972 | 38,087 | 37,478 |
| Net Assets | 33,677 | 36,792 | 42,907 | 42,298 |
| Total Liabilities and Net Assets | 129,744 | 139,874 | 177,588 | 185,804 |

Consolidated Segment Information



[Total for Each Segment] (Million yen) 16/3 17/3 18/3 18/3 19/3 Year-end Year-end 3Q Year-end (forecast) 76,268 103,599 45,507 110,851 74,293 130,000 Net Sales Real Estate Sales 63,383 79,638 19,722 79,341 53,424 105,700 Business Percentage of Net Sales 83.1% 76.9% 43.3% 71.6% 71.9% 81.3% Real Estate Rental 4,307 4,053 5,472 5,500 5,056 4,361 Business Percentage of Net Sales 5.6% 4.9% 8.9% 4.9% 5.9% 4.2% Real Estate Management 3,362 3,665 2,971 4,000 3,341 4,300 Business 4.4% 3.5% 3.6% 3.3% Percentage of Net Sales 6.5% 4.5% Electric Power Generation 18,239 10,800 909 11,108 16,847 8,904 Business 8.3% 1.2% 10.7% 37.0% 16.5% 12.0% Percentage of Net Sales Other Business 4,305 3,797 3,700 4,130 1,913 4,262 5.6% 4.0% 4.2% 3.4% 5.7% 2.8% Percentage of Net Sales

| [Real Estate Sales Business - Condominiums] | | | | | | | |
|---|------------------|------------------|------------|------------------|------------|--|--------------------|
| | 16/3 Year−end | 17/3 Year−end | 18/3 3Q | 18/3 Year−end | 19/3 3Q | | 19/3 (forecast) |
| Net Sales | 53,558 | 52,988 | 11,801 | 60,368 | 25,820 | | 60,000 |
| Gross Profit | 13,203 | 10,925 | 2,274 | 13,313 | 5,492 | | 13,000 |
| Gross Profit Margin(%) | 24.7 | 20.6 | 19.3 | 22.1 | 21.3 | | 21.7 |
| Number of Delivery Units | 1,448 | 1,503 | 316 | 1,619 | 652 | | 1,700 |
| Metropolitan Area Ratio(%) | 46.8 | 52.8 | 52.2 | 48.7 | 43.4 | | 55.5 |

<sup>Metropolitan Area = Tokyo Metropolis, Kanagawa Prefecture, Saitama Prefecture and Chiba Prefecture

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Metropolitan Area = Tokyo Metropolis, Kanagawa Prefecture

Metropolitan Area = Tokyo Metropolis

Metropolitan Are</sup>

| Real Estate Sales Business - Detached Housing | | | | | | (Million yen) | |
|---|------------------|-------------------------------|------------|------------------|------------|---------------|--------------------|
| | 16/3 Year−end | 17/3 Year - end | 18/3 3Q | 18/3 Year−end | 19/3 3Q | | 19/3 (forecast) |
| Net Sales | 7,361 | 11,237 | 2,867 | 6,335 | 5,579 | | 12,000 |
| Gross Profit | 1,128 | 1,701 | 326 | 830 | 340 | | 1,600 |
| Gross Profit Margin(%) | 15.3 | 15.1 | 11.4 | 13.1 | 6.1 | | 13.3 |
| Impact of Lower of Cost or Market Value Method | △ 138 | _ | _ | 4 | 58 | | _ |
| Gross Profit (Except the impact of lower of cost or market value method) | 989 | 1,701 | 326 | 834 | 399 | | 1,600 |
| Gross Profit Margin (%) (Except the impact of lower of cost or market value method) | 13.4 | 15.1 | 11.4 | 13.2 | 7.2 | ' | 13.3 |
| Number of Delivery Units | 205 | 275 | 68 | 116 | 81 | | 190 |

Consolidated Segment Information



| 【Real Estate Sales Business - Real Estate for Revenue】 | | | | | | | |
|--|------------------|------------------|------------|------------------|------------|--|--------------------|
| | 16/3 Year−end | 17/3 Year−end | 18/3 3Q | 18/3 Year-end | 19/3 3Q | | 19/3 (forecast) |
| Net Sales | 1,795 | 11,830 | 3,811 | 9,707 | 18,804 | | 30,000 |
| Gross Profit | 164 | 1,245 | 694 | 2,322 | 3,144 | | 5,500 |
| Gross Profit Margin(%) | 9.2 | 10.5 | 18.2 | 23.9 | 16.7 | | 18.3 |

| Real Estate Sales Business – Used Condominiums | | | | | | | |
|--|------------------|------------------|------------|------------------|------------|--|--------------------|
| | 16/3 Year−end | 17/3 Year-end | 18/3 3Q | 18/3 Year-end | 19/3 3Q | | 19/3 (forecast) |
| Net Sales | 278 | 468 | 258 | 588 | 2,013 | | 1,700 |
| Gross Profit | 50 | 131 | 22 | 78 | 302 | | 220 |
| Gross Profit Margin(%) | 18.1 | 28.0 | 8.8 | 13.4 | 15.0 | | 12.9 |

| [Real Estate Sales Busi | ness – Other | | | | | (Million yen) |
|-------------------------|------------------|------------------|------------|------------------|------------|--------------------|
| | 16/3 Year-end | 17/3 Year-end | 18/3 3Q | 18/3 Year−end | 19/3 3Q | 19/3 (forecast) |
| Net Sales | 389 | 3,114 | 982 | 2,340 | 1,206 | 2,000 |
| Gross Profit | 68 | 1,122 | 353 | 541 | 205 | 340 |
| Gross Profit Margin(%) | 17.5 | 36.1 | 36.0 | 23.1 | 17.0 | 17.0 |

| 【Real Estate Rental Business】 | | | | | | | (Million yen) |
|-------------------------------|------------------|------------------|------------|------------------|------------|--|--------------------|
| | 16/3 Year−end | 17/3 Year-end | 18/3 3Q | 18/3 Year−end | 19/3 3Q | | 19/3 (forecast) |
| Net Sales | 4,307 | 5,056 | 4,053 | 5,472 | 4,361 | | 5,500 |
| Gross Profit | 1,137 | 1,296 | 963 | 1,346 | 997 | | 1,400 |
| Gross Profit Margin(%) | 26.4 | 25.6 | 23.8 | 24.6 | 22.9 | | 25.5 |

| 【Real Estate Manageme | nt Business】 | | | | | (Million yen) |
|-------------------------|------------------|------------------|------------|------------------|------------|--------------------|
| | 16/3 Year−end | 17/3 Year-end | 18/3 3Q | 18/3 Year-end | 19/3 3Q | 19/3 (forecast) |
| Net Sales | 3,362 | 3,665 | 2,971 | 4,000 | 3,341 | 4,300 |
| Gross Profit | 453 | 520 | 410 | 504 | 455 | 590 |
| Gross Profit Margin(%) | 13.5 | 14.2 | 13.8 | 12.6 | 13.6 | 13.7 |
| Number of Managed Units | 41,131 | 44,656 | 47,761 | 49,650 | 52,883 | 53,300 |

Consolidated Segment Information



| [Electric Power Generation Business-The Company's own power generation] | | | | | | | |
|---|------------------|------------------|------------|------------------|------------|--|--------------------|
| | 16/3 Year-end | 17/3 Year−end | 18/3 3Q | 18/3 Year−end | 19/3 3Q | | 19/3 (forecast) |
| Net Sales | 909 | 2,703 | 2,644 | 3,552 | 3,514 | | 3,800 |
| Gross Profit | 49 | 158 | 151 | 204 | 110 | | 200 |
| Gross Profit Margin(%) | 5.4 | 5.9 | 5.7 | 5.7 | 3.1 | | 5.3 |
| MW of Facilities in Operation (Including Sale Amount) | 51 | 80 | 83 | 103 | 107 | | 147 |

| [Electric Power Generation Business-Facilities sale] | | | | | | | (Million yen) |
|--|------------------|------------------|------------|------------------|------------|--|--------------------|
| | 16/3 Year−end | 17/3 Year−end | 18/3 3Q | 18/3 Year−end | 19/3 3Q | | 19/3 (forecast) |
| Net Sales | _ | 8,405 | 14,203 | 14,687 | 5,390 | | 7,000 |
| Gross Profit | _ | 3,281 | 5050 | 5068 | 1,044 | | 1,430 |
| Gross Profit Margin(%) | _ | 39.0 | 36 | 35 | 19.4 | | 20.4 |
| Sold MW to Infrastructure Funds | _ | 19.1 | 35 | 36 | 15 | | 20 |

| [Electric Power Generation Business-Upfront expenditure] | | | | | | | |
|--|------------------|------------------|------------|------------------|------------|--------------------|--|
| | 16/3 Year-end | 17/3 Year−end | 18/3 3Q | 18/3 Year−end | 19/3 3Q | 19/3 (forecast) | |
| Net Sales | _ | 1 | 1 | 1 | _ | _ | |
| Gross Profit | _ | △ 49 | _ | _ | _ | _ | |
| Gross Profit Margin(%) | _ | _ | _ | _ | _ | _ | |

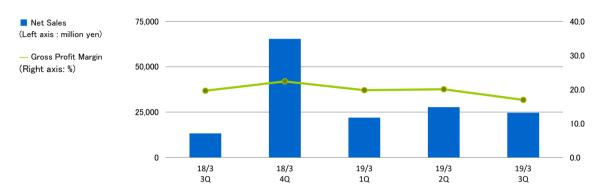
| [Other Business] | | | | | | (Million yen) |
|------------------------|------------------|------------------|------------|------------------|------------|--------------------|
| | 16/3 Year-end | 17/3 Year-end | 18/3 3Q | 18/3 Year−end | 19/3 3Q | 19/3 (forecast) |
| Net Sales | 4,305 | 4,130 | 1,913 | 3,797 | 4,262 | 3,700 |
| Gross Profit | 1,580 | 1,507 | 929 | 1,568 | 1,966 | 2,120 |
| Gross Profit Margin(%) | 36.7 | 36.5 | 48.6 | 41.3 | 46.1 | 57.3 |

Quarterly Performance



| | | | | | (Million yen) |
|------------------------|------------|------------|------------|------------|---------------|
| | 18/3 3Q | 18/3 4Q | 19/3 1Q | 19/3 2Q | 19/3 3Q |
| Net Sales | 13,281 | 65,344 | 21,951 | 27,710 | 24,631 |
| Gross Profit | 2,604 | 14,602 | 4,339 | 5,554 | 4,167 |
| Gross Profit Margin(%) | 19.6 | 22.3 | 19.8 | 20.0 | 16.9 |
| Operating Profit | △ 549 | 10,291 | 793 | 1,693 | 175 |
| Ordinary Profit | △ 858 | 10,126 | 536 | 1,389 | △ 136 |
| Net Income | △ 693 | 6,436 | 376 | 832 | △ 18 |

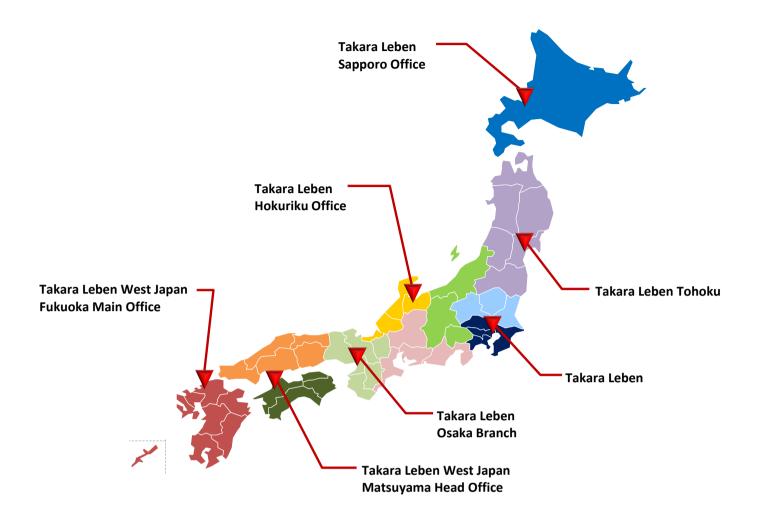
^{*}Described in the accounting period.



Cash Dividends

| | 15/3 Year−end | 16/3 Year=end | 17/3 Year−end | 18/3 Year−end | 19/3 (forecast) |
|---|------------------|------------------|------------------|------------------|--------------------|
| Cash Dividends (yen) | 6.0 | 13.0 | 15.0 | 16.0 | 16.0 |
| Total Dividends(annual) (Million yen) | 671 | 1,430 | 1,622 | 1,731 | 1,731 |
| Dividends Yield(%) | 0.9 | 2.0 | 3.0 | 3.5 | _ |
| Dividend Payout Ratio (consolidated)(%) | 11.9 | 33.3 | 26.7 | 23.5 | 27.5 |
| Dividend on Equity Ratio (consolidated)(%) | 2.3 | 4.4 | 4.6 | 4.3 | _ |





| *as of Decem | nber 31, 20 | 018 | (Units) |
|--------------------|-------------|----------------------|---------|
| Hokuriku | 466 | Hokkaido | 215 |
| Tokai | 448 | Tohoku | 1,055 |
| Kinki | 415 | Northern Kanto | 806 |
| Chugoku | 319 | Metropolitan Area | 2,438 |
| Shikoku | 48 | Koshinetsu | 255 |
| Kyusyu, Okinawa | 213 | Total | 6,678 |



[Stock Information]

| Total number of authorizedshares | 248,000,000 |
|------------------------------------|-------------|
| Total number of shares issued | 124,000,000 |
| Number of shares of treasury stock | 15,660,507 |
| Number of shareholders | 33,650 |

[Major Shareholders]

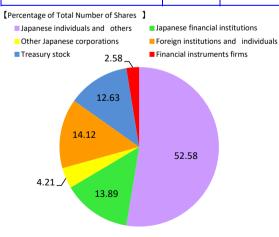
| Name of Shareholder | Shares Held (number:thousand) | Shareholding Ratio (%) |
|---|----------------------------------|---------------------------|
| Yoshio Murayama | 25,633 | 20.67 |
| Takara Leben Co., Ltd. | 15,660 | 12.63 |
| The Master Trust Bank of Japan,Ltd. (for trust account) | 3,193 | 2.58 |
| JPMC GOLDMAN SACHS TRUST JASDEC LENDING ACCOUNT | 2,482 | 2.00 |
| Murayama Kikaku Co.,Ltd. | 2,000 | 1.61 |
| Japan Trustee Services Bank,Ltd. (for trust account) | 1,898 | 1.53 |
| Japan Trustee Services Bank,Ltd. (for trust account 5) | 1,800 | 1.45 |
| PICTET AND CIE (EUROPE) SA, LUXEMBOURG REF: UCITS | 1,361 | 1.10 |
| Japan Trustee Services Bank,Ltd. (for trust account 1) | 1,332 | 1.07 |
| JP MORGAN CHASE BANK 385151 | 1,318 | 1.06 |

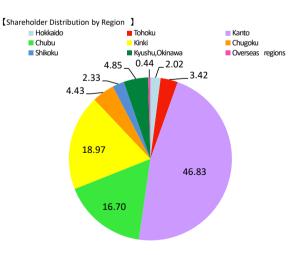
[Share Distribution by Owner]

| Owner Category | Percentage of shareholders | Percentage of Total Number |
|--------------------------------------|----------------------------|-------------------------------|
| Japanese individuals and others | 98.62 | 52.58 |
| Japanese financial institutions | 0.10 | 13.89 |
| Other Japanese corporations | 0.51 | 4.21 |
| Foreign institutions and individuals | 0.61 | 14.12 |
| Treasury stock | 0.00 | 12.63 |
| Financial instruments firms | 0.15 | 2.58 |
| Total | 100 | 100 |

[Shareholder Distribution by Region]

| Region | Percentage of shareholders | Region | Percentage of shareholders |
|----------|-------------------------------|---------------------|----------------------------|
| Hokkaido | 2.02 | Chugoku | 4.43 |
| Tohoku | 3.42 | Shikoku | 2.33 |
| Kanto | 46.83 | Kyushu,Okinawa | 4.85 |
| Chubu | 16.70 | Overseas regions | 0.44 |
| Kinki | 18.97 | Total | 100 |





Disclaimer

These materials were prepared to provide information regarding business performance for the year ended March 31, 2019 and do not constitute a solicitation for investment in securities issued by Takara Leben Co., Ltd. These materials were prepared based on data available as of December 31, 2018. These materials, as well as answers, projections, estimates, and other information provided in the subsequent question and answer session are based on Takara Leben's best judgment as of the preparation of this material, and do not constitute a guarantee or promise that anything contained within will be realized or achieved, nor do they provide any guarantees or promises with regard to the accuracy or completeness of the information. The content of these materials is subject to change.